

Agenda for a meeting of the WARWICKSHIRE COUNTY COUNCIL to be held at the SHIRE HALL, WARWICK on TUESDAY 21 May 2019 at 10.00 AM.

Please note that this meeting will be filmed for live broadcast on the internet and can be viewed on line at warwickshire.public-i.tv. Generally, the public gallery is not filmed, but by entering the meeting room and using the public seating area you are consenting to being filmed. All recording will be undertaken in accordance with the Council's Standing Orders.

AGENDA

1. Election of Chair

To elect a Chair for the ensuing municipal year. The Chair to make a declaration of acceptance of office.

2. Election of Vice Chair

To elect a Vice Chair for the ensuing municipal year. The Vice Chair to make a declaration of acceptance of office.

3. General

(1) Apologies for absence.

(2) Members' Disclosures of Pecuniary and Non-pecuniary Interests

Members are required to register their disclosable pecuniary interests within 28 days of their election of appointment to the Council. A member attending a meeting where a matter arises in which s/he has a disclosable pecuniary interest must (unless s/he has a dispensation):

- Declare the interest if s/he has not already registered it
- Not participate in any discussion or vote
- Must leave the meeting room until the matter has been dealt with.
- Give written notice of any unregistered interest to the Monitoring Officer within 28 days of the meeting

Non-pecuniary interests must still be declared in accordance with the Code of Conduct. These should be declared at the commencement of the meeting.

(3) Minutes

To confirm the minutes of the following meetings:

- (i) 19 February 2019
- (ii) 19 March 2019

(4) Announcements

To receive any announcements from the Chair of the Council, Leader, Cabinet Members or Chief Executive.

(5) Petitions

To receive the following petition submitted in accordance with the Council's Petition Scheme:

Home to School Transport – Baginton

The petition asks the County Council to reinstate free home to school transport.

Petition organiser: Lisa Conway.

(6) Public Speaking

To note any requests to speak in accordance with the Council's Public Speaking Scheme (see note at end of the agenda).

4. Appointments to Committees and Other Bodies

A report of the Strategic Director of Resources.

The Local Government and Housing Act 1989 sets out requirements for political balance on member bodies unless the Council agrees otherwise. If the Council wishes to adopt arrangements that do not follow the requirements for political balance on member bodies then this will be dependent on no-one voting against such arrangements.

5. Overview and Scrutiny Annual Report 2018-2019

The enclosed report highlights the work of each of the Overview and Scrutiny Committees over the last year.

6. Warwickshire Health and Wellbeing Board Annual Review 2018/19 and Planning Approach 2018/19

Chair of the Health and Wellbeing Board – Councillor Les Caborn.

The Health and Wellbeing Board have approved their Annual Review of 2018/19 and their Planning Approach for 2019/20 and recommend that Council endorse these.

7. Monitoring Report of Decisions under the Urgency and Call-in Procedures.

Leader of the Council - Councillor Izzi Seccombe

The enclosed report of the Strategic Director of Resources sets out the annual report on the use of urgency and call-in procedures.

8. Notices of Motion (Standing Order 5)

To consider the following motions submitted by members in accordance with Standing Order 5:

(1) Children with Special Educational Needs

‘This Council notes that, despite representations from both Officers and Senior Members, the Government is refusing to provide adequate funding to enable children in Warwickshire schools with a special educational need or a disability to reach their full potential in a safe environment which promotes their wellbeing and ability to learn and progress.

This Council:

- Calls for cross party representation to request more funding from Government for this vulnerable group of Warwickshire children.
- Agrees that a letter to that effect, signed by all WCC Group Leaders should be sent to the Secretary of State.’

Proposer: Councillor Helen Adkins

Seconder: Councillor Corinne Davies

(2) School Budget Deficits

'That, the County Council recognises that schools face more financial pressures than ever before (including increases in contributions to national insurance, teachers' pensions, the apprenticeship levy and cuts incurred due to the Government's National Funding Formula). In view of this Council requests that the Cabinet Portfolio Holder for Education and Learning produces a report showing how the Council will support the County maintained schools currently in budget deficit, or potentially in budget deficit in the near future and including in the report consideration of how financial support might be offered to such schools.'

Proposer: Councillor Helen Adkins

Seconder: Councillor Richard Chattaway

9. Member Question Time (Standing Order 7)

A period of up to 40 minutes is allocated for questions to the Leader, Cabinet Portfolio Holders and Chairs of Overview and Scrutiny Committees.

10. Any other items of urgent business.

To consider any other items that the Chair considers are urgent.

11. Exclusion of Public and Press

To consider passing the following resolution:

'That members of the public be excluded from the meeting for the items mentioned below on the grounds that their presence would involve the disclosure of exempt information as defined in paragraph 3 of Part 1 of Schedule 12A of the Local Government Act 1972'.

12. Exempt minutes of the meeting held on 19 March 2019

To approve the exempt (confidential) minutes of the meeting held on 19 March 2019.

MONICA FOGARTY
Chief Executive
Shire Hall
Warwick
May 2019

Public Speaking

Any member of the public who is resident or who works in Warwickshire may speak at the meeting for up to three minutes on any item on the agenda for this meeting. This can be in the form of a statement or a question. If you wish to speak please notify Janet Purcell (see below) in writing at least two working days before the meeting. You should give your name and address and the subject upon which you wish to speak.

Full details of the public speaking scheme is set out in the Council's Standing Orders (Standing Order 34).

For advice on the public eligibility to speak and the procedure, or any enquiries regarding this agenda, please contact Janet Purcell, Democratic Services Manager, Governance and Policy, Resources Directorate Tel: 01926 413716.

Email: janetpurcell@warwickshire.gov.uk

Meetings on Rising of Council

Please note that the following will meet at 12.00 noon (or on the rising of Council if later) for the Leader to confirm the appointment of Cabinet, the Committees to elect their Chairs and Vice Chairs and for confirmation of appointment of bodies.

These will take place in the council chamber in the order shown:

1. The Leader
2. Staff and Pensions Committee
3. Pension Fund Investment Sub-Committee
4. Regulatory Committee
5. Adult Social Care and Health Overview and Scrutiny Committee
6. Children and Young People Overview and Scrutiny Committee
7. Communities Overview and Scrutiny Committee
8. Resources and Fire & Rescue Overview and Scrutiny Committee

**Minutes of the Meeting of Warwickshire County Council
held on 19 February 2019**

Present:
Councillor John Cooke (Chair)

Councillors Helen Adkins, Margaret Bell, Sarah Boad, Mike Brain, Les Caborn, Mark Cargill, Richard Chattaway, Jeff Clarke, Andy Crump, Nicola Davies, Neil Dirveiks, Judith Falp, Jenny Fradgley, Bill Gifford, Pete Gilbert, Daniel Gissane, Clare Golby, Colin Hayfield, John Holland, John Horner, Andy Jenns, Kam Kaur, Keith Kondakor, Jeff Morgan, Bill Olnier, Dave Parsons, Caroline Phillips, Wallace Redford, David Reilly, Clive Rickhards, Kate Rolfe, Jerry Roodhouse, Andy Sargeant, Izzi Seccombe OBE, Dave Shilton, Jill Simpson-Vince, Dominic Skinner, Bob Stevens, Adrian Warwick, Alan Webb, Chris Williams, Pam Williams and Andy Wright.

The Chair welcomed members, NHS partners and members of the public to the meeting for this public interest debate.

1. General

(1) Apologies for absence

Apologies for absence were submitted on *behalf* of Councillors Jo Barker, Parminder Singh Birdi, Peter Butlin, Jonathan Chilvers, Alan Cockburn, Yousef Dahmash, Corinne Davies, Seb Gran, Maggie O'Rourke, Bhagwant Singh Pandher, Anne Parry, Howard Roberts and Heather Timms.

(2) Members' Disclosures of Pecuniary and Non-Pecuniary Interests

Councillor Jerry Roodhouse declared a non-pecuniary interest as a director of Healthwatch Warwickshire.

2. Public Interest Debate – Integrated Care System

Councillors opening statements in relation to the motion and amendments

A Councillor Les Caborn, Cabinet Portfolio Holder for Adult Social Care and Health, moved the motion set out below and was seconded by Councillor Izzi Seccombe:

'This Council believes that an integrated care system focused on communities is the right way forward for the health and wellbeing of citizens in Warwickshire.'

Councillor Caborn reminded members that the concept of integration had begun four years ago when the Chairs of both Warwickshire County Council and Coventry City Council Health and Wellbeing Boards signed the Health and Wellbeing Concordat and pledged their commitment to work together in partnership with health colleagues for the benefit of the people they represent. Councillor Caborn emphasised the importance of the role of councillors in the health system, and in particular their key role in working with communities making them ideally placed to lead on the local

health joint strategic needs assessments (JSNAs). Councillor Caborn added that councillors understand the need for transparency, have experience of working in partnership with other bodies and are often members of those bodies (including district, borough, town and parish councils). They are also used to scrutinising both the services they are responsible for and those of their health partners. Most importantly, councillors are democratically elected to represent their constituents and therefore have the legitimacy to lead in this arena.

Councillor Caborn reminded members that a lot of collaborative work is already happening, as illustrated by the recent revision of partnership arrangements with the NHS South Warwickshire Foundation Trust by which WCC commissions Discharge to Assess Services. Another example is the work with health partners in developing the 0-5 strategy.

Councillor Caborn welcomed the extra funding for the NHS but recognised that this will not be enough unless all, collectively, encourage solutions that reduce demand 'at the front door'. This means a greater focus on prevention and on the approaches being promoted during this year of Health and Wellbeing.

- B Councillor Dave Parsons, Labour Group Spokesperson on the Adult Social Care and Health Overview and Scrutiny Committee, proposed the following amendment and was seconded by Councillor Richard Chattaway:

Add the words:

'but that guaranteed sufficient and sustainable funding is the only way to create an integrated care system and the Council writes to the Secretary of State seeking assurance that the necessary funds will be available.'

Councillor Parsons explained that he supported the principle of health integration but was concerned that, without sufficient funding, people will be paying more for less service. Councillor Parsons observed that the 2% increase in council tax that councils were allowed to levy for social care would end next year and that the future funding of local government also remains unclear. Councillor Parsons concluded by stating that he wished to see a strong, healthy and vibrant NHS and supported integration but that this could only happen if it is adequately and sustainably financed.

Councillor Les Caborn indicated that he accepted the amendment.

- C Councillor Jerry Roodhouse, Leader of the Liberal Democrat Group, proposed the following amendment and was seconded by Councillor Bill Gifford:

Amend the motion at A as indicated by the words in italics:

'This Council believes that we need a more transparent and accountable health and social care system that listens more closely to patients, carers and our residents, before moving towards an integrated care system focused on communities for the health and wellbeing of citizens in Warwickshire.'

Councillor Roodhouse referred to the NHS Long Term Plan which he considered contained some good proposals for the future of the NHS but he was concerned that it

failed to provide information on funding and did not address the issues raised in the LGA's green paper on adult social care ('The lives we want to lead').

Councillor Roodhouse added that transparency, accountability and listening are key but there remained a lack of information for the public and the University Hospital Coventry and Warwickshire website (who were leading on the NHS Sustainability Transformation Partnership) did not have information other than the STP published in 2016.

Councillor Roodhouse highlighted that the King's Fund had commented that the NHS Long Term Plan underplays the role of local authorities in integrated care systems and that the systems need to prioritise engagement with partners including voluntary sector, patients and communities. Councillor Roodhouse explained that his motion sought to ensure there is engagement and a clear public communications plan before anything is rolled out.

Presentations

1. Professor Sir Chris Ham

Sir Chris Ham explained that he had taken up his role as an independent chair of the Coventry and Warwickshire STP ('Better Health, Better Care, Better Value') in January. In his view integrated care systems are a means to an end, using public resources to improve health across the population, to tackle inequalities in health and to improve the delivery of health and social care.

Sir Chris explained that he had seen many innovations across the country where integration was working, for example:

- patients getting more rapid access to see a GP
- innovation in mental health services (e.g. crisis cafes in high street premises rather than the traditional mental health services)
- focus on prevention through an asset based approach and pooling of resources. A key example of this can be found in Wigan where the Council and NHS have involved people, communities, partners and the voluntary sector, working with people not 'doing things to them'.
- Hospital services (e.g. Dorset highly specialised services being delivered more effectively).
- Many examples across the country of health and social care joining up in localities and neighbourhoods using social care alongside health care to deliver improvements.

Sir Chris emphasised that an integrated care system is one of the means of delivering these improvements and he believed that integrated care systems must involve local authorities as equal partners. They must also involve the voluntary and community sector so that the best use can be made of all the assets, including public spending, people and communities as exemplified in Wigan.

Sir Chris recognised the legitimate concern with regard to the lack of transparency when the STPs were first established in 2016 and gave his assurance that he and his colleagues would ensure that the process over the next six to nine months is inclusive

and transparent. He added that he had not seen any evidence in the development of STPs or ICSs of a greater private sector involvement. They are, at their core, public sector partnerships between NHS and local government, with voluntary and community involvement.

Sir Chris added that the three clinical commissioning groups (CCGs) in Coventry and Warwickshire were currently spending around £1.56 bn in 2018/19 and with the new allocations would be spending over £2bn in 2023/24 in cash terms. There would still be some hard choices but these he considered were best made in partnership rather than organisations working independently of each other.

2. NHS Clinical Commissioning Groups

Andrea Green, (North Warwickshire, Coventry and Rugby CCG) stated that this was an opportunity for improving relationships and for shared ownership that is more tangible than before and an opportunity to transform public services together working very closely with local communities. Andrea added that it will take time but some of the partnerships already exist and are delivering the health and wellbeing strategy, but the integrated care strategy formalises this.

The health Joint Strategic Needs Assessment (JSNA) work has been undertaken collectively and has identified gaps in provision at a local level that would not otherwise have been identified. For example, in North Warwickshire, the assessment revealed cardio vascular care and teenage pregnancy as issues and work is focusing on these areas. This demonstrates how things beyond the scope of individual commissioners and providers can be tackled collectively, with the backing of councillors. The ICS provides an opportunity to build on this and to remove some of the barriers that exist and may pull in funding locally - but this will only happen if the right governance is in place.

Anna Hargrave (South Warwickshire CCG) stated that the CCGs are in a good position to develop integrated systems building on the local JSNA populations of 30k-50k. For example, the out of hospital contract demonstrates how providers and commissioners can work together to deliver benefits for the local population. In addition the GP network is already showing benefits and the JSNA work is revealing health inequalities at a local level that would not have been revealed. This has led to actions such as GP practises in Leamington focusing on diabetes with assistance from a diabetes consultant from the South Warwickshire Partnership Trust.

Anna stressed that this is not just about health and social care but about the wider determinants of health and it provides an opportunity to integrate with other public services that can enable improved health outcomes (e.g. police, housing and environmental health.) These are approaches that can be taken now and that do not require any organisational change but she recognised that sometimes what professionals and individuals want differ. She added that it will also be necessary to accept the need for different services in different areas in order to address health inequalities.

3. Dr John Linnane

Dr Linnane emphasised the importance of the JSNA which, although led by the County Council, is owned by all partners and underpins the health and social care system.

Dr Linnane made the following points:

- Warwickshire ensures good health and wellbeing with life expectancy above the national average (life expectancy for men averaging around 80 and for women 84) but in terms of healthy life expectancy there is a gap for men of around 14 years and for women 17 years. This 'window of need' is where most of the demand for health and social care is generated as people age. There is a huge opportunity to improve the health and wellbeing of everybody but in particular as people get older.
- The NHS is very good at tackling disease and accidents and most of the money is spent in the acute sector. Local government has an essential role in helping people live independently, safely and well in their own homes (for example through domiciliary care); in helping to manage long term conditions (for example working with district and borough councils in providing aids and home adaptations) and in helping people recover from serious illness through rehabilitation services. This demonstrates how the acute and care systems must work together.
- The Health and Wellbeing Concordat sets out the principles and ways of working for all partners across health and social care. The principles are prioritising prevention, strengthening communities, coordinating services and, most importantly, sharing responsibility for health and wellbeing across the County.
- Health and wellbeing partners have formed a picture of how the services of the NHS blend with social care and the wider determinants of health, with all focused on 'place'. This has resulted in profiling need in 22 localities (populations between 30,000-50,000) and these populations also form the basis for the GP networks and other locality working. This work involves both NHS, voluntary sector and other partners.
- Integration is not just about the delivery of care but is also about prevention, early intervention and self-care and supporting communities in this.
- The integrated system is a great opportunity for the County Council to lead and shape the health and care system in partnership with NHS and many other partners (including the voluntary sector, Fire and Rescue Service and Police).

4. Jayne Blacklay – Managing Director South Warwickshire Foundation Trust (SWFT)

Jayne Blacklay focused on how SWFT has been working over the last five years to move from treating patients to helping people to help themselves but observed that the current system does not provide the most effective way of doing this. Jayne added that, from a personal perspective, collaboration is a better way of working than the competitive environment that partners have been set up to work within.

Jayne made the following points:

- The current system does not make the most of the £2bn available to it. The current system is divided into silos with SWFT board having a statutory duty to break even. It is difficult to argue for a new systems approach which will cost the

same but that will not bring in any additional income. For example, there is no payment mechanism for operating a virtual fracture clinic. If a patient attends a hospital for treatment the hospital will get paid but providing expensive resources and clinicians at the 'front door' to assess the patient and support them to be at home, does not attract payment.

- Integration does work. For example, integration with Warwickshire community services has worked as it makes sure that money moves to the right place to support the patient. This did not work when it was two organisations.
- Integration also enables shared responsibility, through sharing information to ensure money is spent to make the best impact.
- It is not a quick fix but there is learning at a national level, including the King's Fund, and there are examples of effective practice that are making a difference.

5. Simon Gilby – Chief Executive of Coventry and Warwickshire Partnership Trust(CWPT)

Simon Gilby explained that CWPT provided Mental Health and Learning Disabilities services across Coventry and Warwickshire and Physical Disabilities services across Coventry and that none of the services would be possible without partnership working, including with the voluntary and third sector. Simon explained that integration is a means to achieving better health, reduced inequalities and, in particular for CWPT, front line services working better together.

Simon highlighted the following:

- Integration is about working better together to provide high quality care that is safe, effective and provides the right experience for users.
- It is about integration across primary, community and hospital services and also integration across physical and mental health where appropriate and across health and social care.
- It is about challenging what is defined as specialist or a generalist service and what is statutory and what is voluntary.
- We need to articulate a single message and to connect people with the things that help them lead their lives in their own communities; empower people to take greater control of their health and wellbeing; work with providers to support people to stay well at home (wrapping services around people in their own environments).
- It is also about providing hospital care when needed, that is timely, high quality and joined up.
- The focus is on health and wellbeing and recovery, which is as important in mental health as it is in physical health.
- Early intervention is important and is the focus of the new adult and young people mental health service. This works through strong partnership with families, schools, MIND and other partners. There are already improvements and reports from patients of more joined up care, greater involvement in decision making, and support when needed.
- It is not necessarily cheaper to provide the right care in the right environment but

it is more cost effective as it can help to reduce acute admissions, hospital visits and treatments and the resource saved can be used elsewhere in the system.

6.Hospice Care

Elizabeth Hancock, Maryann Evans Hospice

Elizabeth Hancock welcomed the concept of having an integrated system that ensures closer working with partners for benefit of patients and their families as an approach which has been part of the hospice's mission statement for many years. She also welcomed the recognition of the role of the voluntary and community sector as being an integral part of the integrated system.

Elizabeth explained that Maryann Evans Hospice provides community services to northern Warwickshire and the surrounding areas. Services are provided through the day hospice, hospice at home, lymphedema service, and adult and children bereavement support.

Working with local partners, both statutory and charitable, has always been an important part of the hospice approach. For example, in November 2017, SWFT and the hospice developed its rapid response service providing assessment and care for patients and families at night. A dedicated phone number is provided for those known to be approaching the end of their lives and contact details are available to a range of NHS and care professionals (including hospital emergency, GPs and ambulance crews). This enables people to remain in their own homes if they wish and the expert care contributes to their having a comfortable and dignified end of life experience.

The service was extended to Rugby area last year and a rapid response day service is being developed and piloted in Atherstone and Coleshill. The success of the service is measured by people achieving their preferred place for the end of their lives (be it in their own homes, registered home or nursing home) and in a reduction in attendances to A&E overnight and calls to out of hour services for patients and relatives. This was achieved by the pooling of resources, finding innovative solutions and sharing of risks. All of this brings improved learning and sharing of best practise, further highlighting the advantages of working together.

Elizabeth highlighted the following challenges:

- The ability of the Hospice to meet increasing demand.
- A lack of understanding of Hospice care and the services provided.
- A lack of resources – workforce and funding (most funding is from local community donations).
- The need to agree a realistic timeline for all partners.
- The potential loss of autonomy and identity which is critical for fund raising.
- Agreeing of memorandums of understanding.

Ruth Freeman, Myton Hospices

Ruth Freeman explained that the hospices provide support for those aged 18 and above who have any terminal illness, not just cancer. The day hospice supports people to live in their own homes and the hospice at home service is provided for the

last four weeks of their lives. Myton Hospice is also the only hospice that provides in-patient beds for the whole of Coventry and Warwickshire (36 beds which are also used for respite).

Ruth added that it is very important for hospices to work in a collaborative way to make a persons end of life as best as it can be and that they can access the right service at the right time and where they want to be. Ruth made the following points:

- The hospices have to raise around £15m between them in any one year, with a view to doing as much good as they can for as many people as possible, but often the services are underutilised and more needs to be done to raise awareness.
- The rapid response service is being developed for the south of the County along with a single point of access system so that, as a patient's needs change, all those involved in their care make a decision about what is best for them at that time.
- Raising awareness of services will mean that more people are reached, that they will be supported earlier in their illness and be able to stay at home as long as possible with those they wish to be with. This avoids admissions to hospital.
- All services need to work together for the sake of patients and utilise all services available for patients and their families.

Angie Arnold, Shakespeare Hospice

Angie Arnold explained that the Shakespeare Hospice serves the population of south of the County and the north Cotswolds and provides a 24 hour hospice at home service, a day hospice (which is also open in the evening and at weekends) and a service to carers and cancer survivors.

Angie made the following points:

- The Shakespeare hospice is unique in being the first to provide support services for young people, an achievement recognised in an award from the Kings Fund. This includes bereavement services, transitional care for life limiting youngsters and support for young carers.
- The hospice has been successful in working with SWFT, putting counselling and complementary therapy services in Stratford Hospital, and they are working with SWFT to develop a project to rehabilitate survivors after their treatment.
- Demand is growing for palliative care services, needs are changing and hospices and partners need to change with them to see how to deliver the best care in collaboration with other organisations.
- Service delivery needs to be reviewed and the funding model is important. This needs to be done collaboratively to ensure learning from other examples.
- The third sector must be involved in the integrated care system delivery and this has started.

Public Speakers

(1) Chris Bain, Chief Executive of Healthwatch

Chris Bain explained that Healthwatch is an independent organisation whose role is to ensure the voice of the public and of patients is properly heard and that the impact on patient experience, outcomes and wellbeing of any decisions made are properly taken into account. Chris added that Healthwatch focus was therefore not on whether the integrated care system is clinically or financially sustainable but on what it may mean for patients.

Chris added that there may be potential benefits:

- The move away from hospital care
- Increased emphasis on prevention and opportunity to tackle health inequalities.
- An opportunity to tackle access and waiting times
- Possibly an opportunity to overcome problems of transport (and parking).

Chris highlighted some of challenges:

- How to ensure that those whose are seldom heard, are heard and that their views are taken into account in this new system.
- How to make the system more responsive to individual needs.
- Is there a danger in such a large system the decision makers will be remote and decisions will be taken at a distance from the patient?
- What will be in place to ensure we know it is working. Will patients be able to tell the difference?

Chris Bain concluded that the focus should be on the individual and suggested that the motion be amended to read 'This Council believes that an integrated care system focused on *individuals* is the right way forward for the health and wellbeing of citizens in Warwickshire.'

(2) Anna Pollert, South Warwickshire Keep our NHS Public

Anna Pollert expressed support for integration of care but that pressure should be put on Government to provide adequate funding. Anna added that she did not, however, support the integrated care system for the following reasons:

- This is another 'top down' reorganisation by NHS England.
- Integrated care systems will operate on provider contracts which will run for 10-15 years, be open to public private partnerships and be multi million pound contracts attractive to large corporations. To assure people that the NHS will stay public, the contracts should only be open to public bodies.
- They do not address the root cause of poor integration, which is the competition based market for health and care in England.
- Real integration is based on cooperation, collaboration and pooled resources and this is already taking place. Professionals already have multi-disciplinary teams.

- The new contracts could do the opposite of integration and involve multiple sub-contracts all based on competition.
- Health care is free whilst social care is means tested, creating a barrier to integrated care that no contract can overcome. Social care needs to be properly funded, brought into public provision and free at point of use.
- Planning should be based on population areas and adjusted to need. Fixed population annual budgets will mean treatment is provided according to budget not patient need.

(3) Dennis McWilliams, South Warwickshire Keep our NHS Public

Dennis McWilliams expressed his concern that the system would not provide democratic accountability and referred to the concerns regarding transparency and accountability of the STP as expressed by Council in 2016 and the continued concern raised at the Adult Social Care and Health Overview and Scrutiny Committee. Dennis reminded members that the Council had been concerned at the lack of public engagement, the lack of co-production with health and wellbeing boards, and the need for the role of social care to be recognised. The Council had also requested that the STP have an independent chair (which it now had).

Dennis added that a number of authorities have withdrawn support for their integrated care systems due to concerns about lack of public involvement, public information or proper governance arrangements.

Dennis concluded by urging that there is an increase in transparency and openness.

(6) David Gee

David Gee expressed concerns at the silo mentality of services, and cited an example of a GP who had told him that nobody talks to anyone else and it is getting worse. David explained that progress is being made with the roll out of place based teams and of local GPs working together but these two groups are not formally working together, which risks the formation of more silos.

David referred to past exploration of the US approach of providing poly clinics and proposed that it would be possible to have a model of 'one stop shop' approach in the UK where services are provided in one place, allowing a fully joined up approach, reducing bureaucracy and admissions to hospitals and making savings. This would be a community based model that did not hold GPs to account (as in the integrated care system model) but that would integrate them.

(7) Bill Kaye

Bill Kaye expressed concern at the lack of accountability in the NHS proposals and the adherence to a belief that the market system will deliver an effective service and that integrated care systems will produce efficiencies through economy of scale.

Bill Kaye stated that there is little evidence that the market system brings efficiencies and there is now a weakening of the founding principle of the NHS that it should be free at the point of delivery with treatment based on need. This is illustrated by the increasing number of people who have appointments delayed and who are being

forced into the private sector.

There is no agreed figure for the cost of the internal market and it is doubtful if they could be accurately calculated as there is no clear basis on which to assess them.

Bill Kaye concluded by asking the Council to consider whether the integrated care system proposals will tackle the increasing issues of health and care provision and ensure that there is full accountability and delivery of services based on need and not on arbitrarily imposed cost restraints.

(8) Martin Drew, South Warwickshire Keep our NHS Public

Martin Drew proposed that the proposals ignore the crisis in health and social care caused by under funding and under staffing. There has been £270m cut in the Coventry and Warwickshire NHS budget over 5 years. This is at a time when demand is rising with an ageing population, and cuts across public sector services including cuts to voluntary sector organisations of up to 60%.

Martin made the following points:

- As stated by the CEO of the NHS Confederation, public health and social care are vital services but are absent from the debate about an effective care system, despite them being cornerstones of the new out of hospital services.
- Adult social care spending in Coventry and Warwickshire will have reduced by £13.5m by 2020 along with cuts to disability services
- Cuts in care budgets have put pressure on GP surgeries, A&E departments and other NHS services.
- Home help services have morphed into 15 minute visits by undertrained and under paid staff from private companies.
- People are forced to sell their homes to pay for care home fees and if a care home fails, local authorities pick up the problem.
- Social care should be a universal service, available to all on a basis of need and free at the point of use and without extra funding integration, whether vertical or horizontal, will fail.

(9) John Lister

John Lister observed that the 2012 Act disintegrated services and now efforts are being made to put them together again and made the following points on the proposals:

- Sir Chris Ham referred to the need for a 'partnership of equals' but local government has not been treated as an equal partner, nor has the approach to funding been equal.
- There has been no consultation with local government on the long term plan
- There are 60 uncosted commitments in the NHS Plan which are not properly worked through on how they will be implemented.
- Local government is elected and accountable to the public but the NHS is not. Until now the NHS has been a public body but there is no legal

structure in the new bodies whereby the NHS will be accountable to local people.

- There has been reference to the need for transparency but this needs to be included in the motion and the partnership boards need to be public bodies that meet in public, have published papers and are subject to freedom of information.

(10) Jeremy Vanes

Jeremy Vanes explained that he now worked in Warwickshire for the Citizens Advice Service but that he had chaired the acute trust in Wolverhampton.

Jeremy outlined the experience of integration at Wolverhampton and highlighted the following:

- A group of GPs asked to be sub contracted by the Trust rather than be salaried. This relieved them of having to operate the small business element of primary care. This resulted in the transfer of 70,000 patients to the hospital list and all the data is now in one organisation, as is the money.
- All GP surgeries operate from the trust which is open 60 hours a week..
- The data can be looked at to see real time journeys and see if anyone is stuck in the system or where there are gaps in service.
- A dawn dashboard is provided so that GPs can see which patients have come into hospital overnight or the day before and can prioritise them if needed.
- There is a data warehouse that is analysed and data is shared with other GPs in the city.

The changes have brought improvements:

- A&E attendance is 31 out of 1000 nationally but at Wolverhampton is 24 in 1000
- Of those attending A&E nationally, 25-30% are admitted into hospital. The figure is 16-20% in Wolverhampton.
- There have been millions of pounds in savings and wards closed every year.

To achieve success:

- The money tug of war has to be overcome
- Data must be shared (legally)
- It is not one organisation taking over another. There must be a middle way.

Council Debate

The following points were made by members in the debate:

Current examples of the integration and partnership working

- The Council already operates a level of integration between social care and the NHS but it will become more important that a track is kept on where money is spent and in particular voluntary and community sector protected and nurtured.
- Delayed Transfer from Hospital figures have shown a great improvement saving £1.7m but this saving is benefiting the hospitals who can then get more people in beds for whether they get paid. Whereas it will be costing Adult Social Care. The benefits need to be shared so that good work can continue.
- Special educational needs provision now spans 0 – 25 years and integration is essential and is working well.
- Warwickshire Fire and Rescue Service are providing home resettlement service for older people leaving hospital (running from George Eliot and Warwick hospital) and doing safe and welfare checks in the home and can refer to specialists.
- The South Warwickshire GP Federation is a limited company covering 32 GP practices sharing resources and training. They also provide emergency care practitioners (who used to be in ambulances) to go to people in their homes rather than send them to GPs. This is a good approach but more needs to be done as many people do not know how to manage their health condition and many could be helped without requiring them to visit a GP so saving resources as well as the time and potential cost for the patient.

Examples of local area initiatives as a result of JSNA/local partnership working

- The local JSNA work In North Warwickshire, has resulted in practical solutions including a health store in Atherstone that provides advice for young people (and the building includes an outreach mental health early intervention service); mini health checks in response to identification of cardio vascular issues and the edible links project.
- Breakfasts in schools are also being provided and feeding children during school holidays is considered

Funding

- The Secretary of State needs to be aware of the need for sustainable funding to ensure the system works and to ensure there is public accountability.
- More responsibility has been given to local government but money has been cut (for example there has been a cut to the public health budgets).
- Some local initiatives (especially those providing food and essentials) whilst welcome, are filling a gap caused by reduction in services and financial pressures felt by the public

Public and partner involvement

- There needs to be scrutiny and a board set up to oversee this whose membership includes members of the community, including the voluntary sector and charities.
- The public and users should be involved and consulted on service provision.
- Involving patients, families, carers is important and providing services with people rather than *to* them.
- Services need to be developed from bottom up on local basis and customer led and councillors have a role in ensuring it is customer led.
- There needs to be adequate planning for health (in terms of design of the environment, transport etc.) and more improvements health activity .
- Local government provides many services that play a part in health improvements (such as transport policies that tackle air quality, encourage walking/cycling etc).
- There needs to be more information between partners about the range of services provided for people.

Integration models

- The system is large and complex and to solve problems re design needs to be from the bottom up (starting with needs assessment), get buy in from local services and have multidisciplinary hubs.
- There is a danger that integration leads to a larger organisation which in turn leads to having more non specialists in senior positions and a less flexible organisation.
- Integration is difficult when the two key partners (NHS and Social Care) are funded differently and one is means tested.

Improvements that are needed

- There needs to be better information and sign posting of services and health information at a local level.
- The voluntary sector and partners need to be used in a more coordinated way, setting up of local boards to implement actions.
- Mental health in schools is not working as well as it should for pupils and newly qualified teachers. In particular assessments for children and young people is still too long.
- There remains a lack of GPs and it takes too long to get a GP practise in some areas.
- The single point of contact principle for patients has been talked about for years but is still not in place at a local level. This should be looked at regularly and feedback sought to ensure it is working
- The Ambulance service has found that information on how to access services and appropriate staff is not kept up to date or is not filtered down to the people who need it.

- Ambulance and 111 service are not fully integrated in that someone can call 111 and be referred to the ambulance service but if they ring the ambulance service they cannot be switched to 111 but have to re dial. They may also not be given consistent advice from the 111 service.
- There are problems with the lack of sharing of information across localities and borders (which also means patients and families having to repeat their stories).
- Patient and families access to hospitals remains a challenge.

Seconding and summing up

Councillor Bill Gifford, in seconding the Liberal Democrat Group amendment, welcomed the indication from Professor Chris Ham that there would be more transparency in developing the integrated care system than there had been with the STP and explained that the amendment also sought to ensure the public are listened to. Councillor Gifford expressed concern that collaboration between public and private bodies resulted in less transparency and accountability than collaboration between public bodies.

Councillor Gifford added that he feared that there could be a shift to a means testing of health care, as there is with social care. There needs to be clarity about the funding structure and how it will work between the organisations.

Councillor Richard Chattaway, as seconder to the Labour Group amendment, reminded members that there are pressures in the NHS and there is a need to find a solution in Warwickshire. There are around 25-30 organisations involved in health care and therefore there needs to be integration which will not be easy as it involves removing silos. In addition, there is a need for proper funding of adult social care.

Councillor Izzi Seccombe, in seconding the motion, emphasised the importance of Warwickshire County Council in driving forward what residents want from an integrated care system. Councillor Seccombe added that, just as the council had striven in a time of diminishing resources to provide services that are relevant to the public, the role of the council and individual councillors is to get what people want from an integrated care system. The challenge is to drive forward a strategic approach whilst not losing the value of local solutions which is why the Council needs to be involved. In addition, it is the input at community level by other organisations, in particular GPs who are central in communities.

Councillor Jerry Roodhouse responded to the debate by explaining that he welcomed much of what is in the NHS Plan but wished to ensure there is transparency, accountability and public engagement. He added that he did not consider the amendment would delay anything that is currently happening.

Councillor Dave Parsons responded to the debate by welcoming the assurance from Sir Chris Ham that the integrated care system is not a 'Trojan horse' for privatisation of the NHS and supported the view from the CCGs that collaboration is more effective than competition.

Councillor Les Caborn responded to the debate by making the following points:

- Social care spending has not been reduced in Warwickshire as suggested during the debate. It has increased by 28% since 2016/17.
- The impression has been given by some that the providers are remote, but they are part of the alliance that is Warwickshire County Council, Coventry City Council, SWFT, UHCW, George Eliot Trust and CWPT.
- The Warwickshire Health and Wellbeing Board will be responsible for overseeing the integrated care system and he will look at the best way of ensuring this.
- The County Council has always been, and will continue to be, open and transparent.
- The aim is to ensure equality of care and service in Warwickshire and the contributions made at this meeting gives assurance that all are heading in the same direction and the integrated care system is the tool to support this.
- He did not wish to delay the progress being made by discussing process issues which he believed would be the outcome if the Liberal Democrat Group amendment was agreed.

Councillor Caborn thanked all who had contributed to the debate.

VOTE

A vote was taken on the amendment at C which was LOST the vote being 9 for, 31 against and 1 abstention.

A vote was taken on the motion as amended at B above which was AGREED the vote being 33 for and 8 abstentions.

Resolved

This Council believes that an integrated care system focused on communities is the right way forward for the health and wellbeing of citizens in Warwickshire, but that guaranteed sufficient and sustainable funding is the only way to create an integrated care system and the Council writes to the Secretary of State seeking assurance that the necessary funds will be available.

The Chair thanked everyone for taking part in the debate, in particular the guest speakers and members of the public.

The meeting closed at 1.25 p.m.

Chair.....

**Minutes of the Meeting of Warwickshire County Council
held on 19 March 2019**

Present:
Councillor John Cooke (Chair)

Councillors Helen Adkins, Jo Barker, Margaret Bell, Parminder Singh Birdi, Sarah Boad, Peter Butlin, Les Caborn, Mark Cargill, Richard Chattaway, Jonathan Chilvers, Jeff Clarke, Alan Cockburn, Andy Crump, Yousef Dahmash, Corinne Davies, Nicola Davies, Neil Dirveiks, Judith Falp, Jenny Fradgley, Bill Gifford, Pete Gilbert, Clare Golby, Colin Hayfield, John Holland, John Horner, Andy Jenns, Keith Kondakor, Jeff Morgan, Bill Olnier, Maggie O'Rourke, Bhagwant Singh Pandher, Dave Parsons, Caroline Phillips, Wallace Redford, David Reilly, Clive Rickhards, Howard Roberts, Kate Rolfe, Jerry Roodhouse, Andy Sargeant, Izzi Seccombe OBE, Dave Shilton, Jill Simpson-Vince, Dominic Skinner, Bob Stevens, Heather Timms, Adrian Warwick, Alan Webb, Chris Williams, Pam Williams and Andy Wright.

The Council stood in silent remembrance for those who had died during the shooting in Christchurch, New Zealand on 15 March.

1. General

(1) Apologies for absence

Apologies for absence were submitted on behalf of Councillors Mike Brain, Daniel Gissane, Seb Gran, Kam Kaur and Anne Parry.

(2) Members' Disclosures of Pecuniary and Non-Pecuniary Interests

None.

(3) Minutes

Resolved

That the minutes of the meeting held on 7 February 2019 be approved as a correct record.

(4) Announcements

David Carter – Joint Managing Director

The Chair paid tribute to David Carter, Joint Managing Director, who would be retiring at the end of March after 36 years with the County Council. David joined the Council as a child protection solicitor in 1983 and was promoted every two years first to senior solicitor, then principal solicitor and then County Solicitor in 1989. In 1994 David became Deputy Clerk (retitled County Solicitor & Assistant Chief

Executive) and held a number of directorships including Strategic Director of Resources from 2011 before becoming Joint Managing Director in 2017.

Nationally David has been the Chair of the Law Society Local Government Group, President of the Association of Council Secretaries and Solicitors and Chair of the Executive Board of Lawyers in Local Government.

The Chair expressed his thanks to David for his excellent stewardship of the authority and in particular the clear advice and support he had given him over many years.

Councillor Izzi Seccombe, Leader of the Council, paid tribute to David's support of the Council over many years and in particular his friendliness, generosity with his time, extreme fairness and equality, and the confidence he instils. Councillor Seccombe expressed her sincere gratitude for all that David had done to help both individuals and the authority become the best it can be.

Councillor Richard Chattaway, Leader of the Labour Group, referred to the many retired councillors who had asked that their good wishes be passed to David and thanked David for his loyalty to the Council, the clear impartial advice he had given over many years and for his efficient management of the authority.

Councillor Jerry Roodhouse, Leader of the Liberal Democrat Group, highlighted David's calm, confident and measured approach and in particular his skill with supporting and helping councillors 'keep on the right track'. Councillor Roodhouse added his thanks on behalf of his group, past members and the residents of Warwickshire.

Councillor Jonathan Chilvers, Leader of the Green Group, added his thanks for the fair and insightful advice he had provided and for his safe stewardship of the council. Councillors Judith Falp and Dave Parsons added their thanks.

The Council wished David a long and very happy retirement.

David Carter thanked members for their kind words. David stated that it had been a privilege to work for Warwickshire County Council which is a Council that has always tried to do the best for the people of Warwickshire. David expressed his gratitude for the positive and constructive approach and that the relationship between members and officers has always been good which has enabled the Council to do its job effectively. David wished the council well for the future.

Andy Hickmott – Chief Fire Officer

The Chair paid tribute to Andy Hickmott who was leaving the authority at the end of the month after six years with the County Council. Andy had previously worked in a number of Fire Services, including the London Fire Brigade where he became Assistant Commissioner in 2011. Andy has attended many large fires and incidents often in the Gold Command role, and was Duty Assistant Commissioner during the riots in London in August 2011. Nationally, Andy is a member of the Chief Fire Officer Association Members Sounding Board and Director on the Firefighters' Charity Board of Trustees.

Councillor Andy Crump, Cabinet Portfolio Holder for Fire and Rescue and Community Safety, thanked Andy for his work and in particular for his part in ensuring the service achieved a good rating in the recent Inspection of the Fire and Rescue Service which demonstrated his excellent strong leadership.

Councillor Richard Chattaway, Leader of the Labour Group, paid tribute to Andy's leadership of his staff and the confidence they had in him. Councillor Chattaway added that Warwickshire Fire and Rescue service is highly respected in communities and that this is due to the professionalism of Andy and his staff. Councillor Chattaway thanked Andy for the service he had given and for his leadership of his staff.

Councillor Sarah Boad, Deputy Leader of the Liberal Democrat Group, added her thanks, in particular for putting Warwickshire amongst the highest ranking of authorities in the recent round of Fire and Rescue inspections.

Councillors added their tributes to Andy and wished him well for the future.

Andy Hickmott thanked members for the support members had given to him and to the Fire and Rescue Service. Andy stated that it had been a privilege and pleasure to lead the service and that he wished the organisation well for the future.

Dr John Linnane - Director of Public Health

The Chair paid tribute to Dr John Linnane who was leaving at the end of the month after 8 years with the Council. The Chair reported that Dr Linnane had first become interested in ill health prevention during his time as an anaesthetist in Ireland and had come to the West Midlands to pursue this career. John worked for the Department of Health and Wolverhampton PCT and became a Consultant in Public Health for Walsall PCT and later Deputy Director of Public Health. It was during his time in Walsall that he was lead manager for Cancer and Palliative Care Services.

As Director of Public Health John has championed many initiatives to improve the health of Warwickshire residents and raised the profile of local government's critical role in preventing ill health and improving health inequalities.

Councillor Les Caborn, Cabinet Portfolio Holder for Adult Social Care and Health, expressed his gratitude to John Linnane for his support and advice and paid tribute to the respect John had from his staff but also nationally, as recognised in his receiving the Faculty of Public Health's award for services to public health. Councillor Caborn also highlighted that John is a visiting lecturer and supervisor for people moving into public health, including staff within Warwickshire, and that his approach to developing engaging, accessible annual reports had attracted a national award. Most of all John had been an innovator, had supported the Health and Wellbeing Board and made progress in collaborative working around the STP and Place.

Councillor Caborn added that John, and his wicked sense of humour, would be missed by all of those who have had the pleasure to work alongside him.

Councillor Richard Chattaway, Leader of the Labour Group, added his thanks to John, in particular for making the health agenda accessible and for highlighting the key issues.

Councillor Peter Butlin, Deputy Leader of the Council, paid tribute to John's skills in collaboration and in commissioning for Warwickshire.

Councillor Wallace Redford, Chair of the Adult Social Care and Health Committee, thanked John for his support to the Committee and for driving improvements in health and wellbeing.

Councillors added their thanks to John for his support, good humour and for Commitment to improving the health of residents in Warwickshire.

Dr John Linnane thanked members for their support and for how welcoming the leadership and council members had been to his joining the Council on the transfer of Public Health from the NHS. John added that it is right that Public Health is placed within local government as it is the work of local government to improve the wellbeing of citizens, be it economic, health or social wellbeing. John thanked the Council for its support for his recommendations over the years and added that he had highlighted Warwickshire's approach to NHS England.

Welcome to new senior officers

The Chair welcomed Kieron Amos who has joined the Council as the new Chief Fire Officer and also welcomed Scott Tompkins, the new Assistant Director for Environment Services.

(5) Petitions

None.

(6) Public Speaking

None.

2. Treasury Management Strategy Statement

Councillor Peter Butlin presented the Treasury Management Strategy Statement that had been approved by Cabinet and proposed that the Council adopt the recommendations set out in the report. Councillor Heather Timms seconded the proposal.

- A Councillor Jenny Fradgley moved the following amendment and was seconded by Councillor Kate Rolfe:

'That the County Council requires the Strategic Director of Resources to review in greater detail the Annual Investment Strategy to ensure that it is moving towards a more green and ethical investment framework and reports back to Council'

Councillor Jenny Fradgley explained that she considered her amendment would set the right direction for the Council in ensuring the council is not investing in industries that may undermine people's health and wellbeing, and that residents want tax payers money to be in sustainable industries for the future of themselves and their children.

The following additional points were made in the debate:

- That consideration could be given to applying the approach taken by the Pension Fund managers in relation to responsible investment.
- A review could include exploration of why the Council does not have a policy of making investments primarily for the purpose of receiving a financial return (as stated at paragraph 8.2).
- There has been an increase in capital expenditure and in the level of borrowing for projects that have not then been delivered during the borrowing period.
- There are companies that local authorities have contracted with that have failed and care needs to be taken in choice of contractor.

Councillor Heather Timms suggested that there is already sufficient consideration given to the type of investments but that she would be willing to have this considered by the Resources and Fire and Rescue Overview and Scrutiny Committee.

Councillor Peter Butlin, in responding to the debate, referred to the list of organisations at 3.3 of the report, and highlighted that ethical considerations are taken into account but that the amendment would not allow the Council enough flexibility. Councillor Butlin added that capital slippage is being addressed and also that the Council has avoided contracts with companies that have met with difficulties and will continue to be exercise care in choice of contractor.

VOTE

The amendment at A was put to the vote and was LOST, the vote being 11 for, 31 against and 10 abstentions.

The recommendations as set out in the report were put to the vote and were AGREED as set out below, the vote being 41 for, 1 against and 9 abstentions.

Resolved

- 1) That the Treasury Management Strategy and Investment Strategy for 2019/20 (Appendix A-I of the report) be approved and their provisions have effect from 1st April 2019;
- 2) That the County Council requires the Joint Managing Director (Resources) to ensure that gross borrowing does not exceed the prudential level as specified in Appendix B of the report, taking into account current commitments, existing plans, and the proposals in the budget report;
- 3) That the County Council delegates authority to the Joint Managing Director (Resources) to undertake all the activities listed in Appendix H of the report; and
- 4) That the County Council requires the Joint Managing Director (Resources) to implement the Minimum Revenue Provision Policy as specified in Appendix I of the report.

3. Constitutional Review

Councillor Izzi Seccombe, Leader of the Council, presented a report and recommendation proposing changes to the Council's Constitution to reflect the changes brought about by the Council's Transformation programme and changes at senior officer level. Councillor Peter Butlin seconded the recommendations and highlighted that the opportunity had been taken to update thresholds in contracts which have not been updated for a number of years.

The recommendations were put to the vote and were agreed unanimously as set out below.

Resolved

- 1) That the revised Contract Standing Orders attached as Appendix 1 of the report are approved with effect from 1 April 2019;
- 2) That the revised Officer Delegations (non-executive functions) attached as Appendix 2 of the report are approved with effect from 1 April 2019;
- 3) That the revised Financial Standing Orders attached as Appendix 3 of the report are approved with effect from 1 April 2019;
- 4) That Council authorises the Joint Managing Director (Resources) in consultation with the Monitoring Officer and Chief Finance Officer to make any additional minor amendments to the Constitution necessary to update it, including updating job titles and similar necessary amendments as a result of the implementation of the new operating model; and
- 5) That from 1 April 2019 previous individual delegations to the Joint Managing Director (Resources) and to the Joint Managing Director (Communities) in respect of specific decisions are interpreted as delegations to the Strategic Director (Resources) and to the Strategic Director (Communities) as appropriate.

4. Appointment of Statutory Officers

Councillor Izzi Seccombe presented a report setting out proposed appointment of statutory officers as required to reflect the changes in officer structure. Councillor Peter Butlin seconded the proposals which were put to the vote and agreed unanimously as set out below.

Resolved

- 1) That the Strategic Director of Resources is appointed as the Chief Finance Officer and S 151 officer.
- 2) That the Assistant Director of Governance and Policing is appointed as the Monitoring Officer.
- 3) That the assistant Director of Finance and ICT is appointed as the Deputy S151 Officer.
- 4) That the Legal Services Manager is appointed as the Deputy Monitoring Officer.

5. EU Exit - Warwickshire County Council Impact Assessment

- A Councillor Izzi Seccombe, Leader of the Council, presented a report to the Council and moved the recommendation and was seconded by Councillor Peter Butlin:

‘That the Council notes the approach taken and assurance given to date in preparing the County Council for the UK’s exit from the European Union’

- B Councillor Richard Chattaway, Leader of the Labour Group, moved the following and was seconded by Councillor Bill Olnor:

Add:

- (2) ‘That the Council acknowledges the overall position regarding Brexit and recognises the role we have to play in supporting, in so far as we can, the interests of Warwickshire residents and businesses in light of the implications of Brexit. In pursuit of this we call on central government to provide this Council with additional financial assistance to ensure that we can fulfil our role effectively.’

- C Councillor Jerry Roodhouse, Leader of the Liberal Democrat Group, moved the following and was seconded by Councillor Sarah Boad:

‘That the County Council uses the £175,000 that has been allocated by Government to support the SME sector who do not have the resources available unlike larger companies.’

DEBATE

Councillor Izzi Seccombe drew attention to the Government allocation of £175,000 to each county council and £35,000 to each district and borough council to support Brexit preparations with half of this being issued in the 2019/10 financial year.

Councillor Seccombe explained that the Council is working closely with the Chambers of Commerce and colleagues in the Growth Hub to support businesses and that the focus was largely on the small and medium sized businesses (SMEs) as the larger companies are more likely to have capacity within their own information networks. A recent edition of Warwickshire Means Business includes an article on Brexit and the Council is actively engaging with businesses to help them with advice on areas such as EU credits, export licenses etc.

Councillor Seccombe referred members to the range of areas being looked at as set out in the paper, including the possible role of regulatory functions such as Trading Standards, but emphasised that it was not possible to know the role or responsibilities or what cost there may be. It is for this reason that she would not support the Labour Group amendment requesting extra funding as there was not the evidence at present to put before the Treasury on what sum of money may be needed.

Councillor Peter Butlin in seconding the recommendation later in the debate, emphasised that it is uncertainty that is causing difficulties at present and that Warwickshire has a strong economy.

Councillor Richard Chattaway, in moving his amendment at B, welcomed the report for its clarity and for covering the range of issues, but considered that it is evident that the money allocated by government will not be enough to meet the impact on the council, for example to meet the impact on care services. Councillor Chattaway considered that the cost of Brexit should not fall on residents of Warwickshire and that a marker should be put down to Government that more money will be needed.

Councillor Jerry Roodhouse thanked the authors for a very good report. Councillor Roodhouse explained that support was needed to support SMEs who do not have time or capacity to consider Brexit issues and added in his summing up at the end of the debate that the amendment referred to the SME sector as a whole, which may include Council staff in supporting them, including Trading Standards. He added that he did not consider CWLEP had provided the support Warwickshire deserves.

Councillor Sarah Boad welcomed the report but considered it is too late and did not include reference to Baginton Airport. Councillor Boad added that there was a lack of appreciation of how industry operates to 'just in time' and that there are many SMEs who will be impacted by Brexit so it is important that they are supported as they are essential for Warwickshire.

DEBATE

The following points were made:

- A number of EU citizens do not understand the need to apply for residency and this needs to be addressed.
- There needs to be action to ensure there will be qualified people to fill vacancies in the care sector.
- The report refers to potential increase in demand for Trading Services but does not say what is the basis for this assumption. (Councillor Andy Crump, Cabinet Portfolio Holder for Community Safety undertook to provide more detail).
- There is uncertainty which is impacting in particular on SMEs therefore the Liberal Democrat amendment should be supported.
- There is likely to be an impact on everyone and therefore the Labour amendment should be supported.
- There is no evidence or indication of an appropriate level of cost in the Labour Group amendment to present to the Treasury.
- The report recognises the possible negative effects on community cohesion and hate crime.
- The work of the Warwickshire Resilience Local Forum and Chamber of Commerce Growth Hubs was welcomed.
- The County Council has a good track record of looking after the economy.

Councillor Izzi Seccombe thanked members for their contributions and made the following points in responding to the debate:

- The Council has been engaging with social care providers for a long time. This includes ensuring there is information on how to apply for settled status.
- The work with the Local Resilience Forum is on a regional basis and Nick Page, Chief Executive of Solihull MBC provides weekly updates to Westminster on the status in Warwickshire. Each department has undertaken a risk analysis of all areas of their work.
- Uncertainty for SMEs is recognised and work with SMEs has been part of discussions for the last two years and advice to them has been given.
- Trading Standards is just one of the regulatory areas that may be impacted.
- There may be a time to ask for more money but it needs to be on an evidence basis.

- We have been giving confidence to businesses over the years and will continue to.

VOTE

The Labour Group amendment at B was put to the vote and was LOST, the vote being 12 for, 31 against and 8 abstentions.

The Liberal Democrat Group amendment at C above was put to the vote and was LOST, the vote being 9 for, 39 against and 4 abstentions.

The original proposal at A was put to the vote and was AGREED, the vote being 42 for and 10 against.

Resolved

That Council notes the approach taken and assurance given to date in preparing the County Council for the UK's exit from the European Union.

6. Police and Crime Commissioner Representation on the Council

Councillor Izzi Seccombe left the chamber during the discussion and vote on this item.

- A Councillor Andy Crump, Cabinet Portfolio Holder for Fire and Rescue and Community Safety, proposed that Council agree the recommendations set out in the report and appoint that the Police and Crime Commissioner's as a co-opted member of the Council in accordance with the Policing and Crime Act.

Councillor Adrian Warwick seconded the proposal and speaking later in the debate explained that the request from the PCC was the minimum he could ask for and reminded members that the PCC had not asked to become responsible for the Fire and Rescue Service as had occurred in other parts of the country. Councillor Warwick supported this proposal as it provides an opportunity for a closer relationship between the services. Councillor Warwick added that it was for the current PCC only as the next PCC may not wish to take on this role.

- B Councillor Maggie O'Rourke moved the following amendment and was seconded by Councillor Richard Chattaway:

'That the Council declines the request for co-option from the Police and Crime Commissioner at this time given the issues facing Warwickshire Police, particularly following the separation from the Alliance and the need for the Police and Crime Commissioner's attention to be fully focused on policing matters. However, the Council extends an invitation to the Police and Crime Commissioner to attend and speak at Council meetings on appropriate fire related matters.'

Councillor Maggie O'Rourke expressed concern that, whilst she appreciated the legal basis for this request, there had not been an opportunity for a prior discussion on this proposal before it had reached Council and that she was uncomfortable with the appointment of someone who had not been elected by Warwickshire residents to speak on issues relating the Fire and Rescue Service. Councillor O'Rourke also expressed concern that, although the report excludes the PCC from voting on the Council overall budget, national reports say that the PCC does have an influence on budgets and staffing.

Councillor Richard Chattaway, in seconding the amendment, stated that this is a fundamental question about democracy and added that the PCC is elected to oversee the Police not the Fire and Rescue Service and that it is important given that he focusses on Police at this current time.

Councillor Jonathan Chilvers, Leader of the Green Group, suggested that he welcomed more blue light collaboration although it would be more useful to have collaboration between Fire and Rescue and Ambulance services. Councillor Chilvers expressed concern that, if there was to be any co-option, it should be of the office holder not the individual.

Councillor Nicola Davies (Chair of the Warwickshire Police and Crime Panel) understood the concern that the PCC should be focusing on Policing issues but recognised that the legislation does allow for this role on the County Council. Councillor Davies observed that the Labour Group's amendment is potentially more wide ranging and open than that proposed in the report which sets clear parameters and term of office. She added that the current political make-up of the Council would mean that the vote of the PCC would not be pertinent but may be so if a future Council had no overall control, hence the limitation of the term of office is appropriate.

Following a debate Councillor Crump responded to points raised as follows:

- The reasons for declining the request in the amendment are contradictory as the amendment invites the PCC to attend.
- The Act came in 2017 which was after the election of the PCC and therefore it would not have been possible for the PCC to include this as an intention in his election manifesto.
- Other authorities have had their PCC take over Fire and Rescue service but this is not being proposed here.

VOTE

The Labour Group amendment at B above was put to the vote and was LOST, the voting being 12 for, 29 against and 7 abstentions.

The recommendations as set out in the report and referred to at A above were put to the vote and were AGREED, the voting being 32 for, 11 against and 5 abstentions.

Resolved

- 1) That Mr. Philip Seccombe, the current Police and Crime Commissioner, be invited to become a co-opted member of the Council for the purposes of section 7, Policing and Crime Act 2017; and
- 2) That the period of co-option shall expire at the end of his term of office or the normal retirement of Councillors following the quadrennial elections, whichever is the earlier. Should Mr. Seccombe cease to be the Police and Crime Commissioner for any reason, the period of co-option will expire on the same date.

7. Notices of Motion

(1) Healthy Refreshments

Councillor Helen Adkins moved the following motion and was seconded by Councillor Adrian Warwick:

‘This council will aim to provide healthier refreshments at meetings of Full Council and other Council meetings, in the interest of promoting healthier lifestyles for Councillors and visitors. This motion reflects the intention of WCC to promote Health in the Year of Well-being’

Councillor Helen Adkins explained that the motion was brought to ensure the Council is leading by example in promoting messages regarding healthy eating and the importance of tackling obesity. Councillor Adrian Warwick added that the intention is to provide some healthy choices for members but also visitors to meetings.

Following a debate the motion was put to the vote and was agreed as set out below.

Resolved

That this council will aim to provide healthier refreshments at meetings of Full Council and other Council meetings, in the interest of promoting healthier lifestyles for Councillors and visitors. This motion reflects the intention of WCC to promote Health in the Year of Well-being.

(2) Nursery Funding

- A Councillor Caroline Phillips moved the following motion (deleting the second paragraph as printed on the agenda) and was seconded by Councillor Corinne Davies:

‘That this Council writes to Mr Nadhim Zahawi, the Secretary of State for Early Years, expressing its concerns regarding nursery funding and the impact that a lack of a long term plan is having on Warwickshire’s maintained nurseries.’

Councillor Caroline Phillips explained that she brought this motion as the future viability of Warwickshire’s six maintained nurseries is at stake. These nurseries are in areas of deprivation and are essential in getting children school ready. Councillor Phillips added that the interim funding had been welcome but there has been no commitment from the Secretary of State for long term funding and this was concern to those who were taking part in a national campaign on this issue. Councillor Corinne Davies, in seconding the motion, added that the nurseries have specialist provision that needs to be retained.

Councillor Colin Hayfield, Cabinet Portfolio Holder for Education and Learning, gave his assurance that this issue had been raised with Nadhim Zahawi on several occasions and the importance of these nurseries, recognised by Ofsted as good, had been emphasised, particularly as a part of the Council’s commitment to early intervention. Councillor Hayfield added that the gap in funding up until the comprehensive spending assessment was recognised and was being looked at.

VOTE

The motion was put to the vote and was agreed unanimously as set out below:

Resolved

That this Council writes to Mr Nadhim Zahawi, the Secretary of State for Early Years, expressing its concerns regarding nursery funding and the impact that a lack of a long term plan is having on Warwickshire's maintained nurseries.

(3) Police Response

- A Councillor Dave Parsons moved the following motion and was seconded by Councillor Alan Webb:

'That, in view of the significant rise and increase in the severity of the nature of crime in rural areas of Warwickshire, the Council writes to the Chief Constable requiring that, working with the Police and Crime Commissioner, he urgently considers and introduces measures to reduce emergency response times in rural areas and to ensure that control centres have a thorough knowledge of the areas they cover.'

Councillor Parsons explained that crime had increased in his area and he had brought this motion as he was concerned that criminals were aware that police response times had reduced and were taking advantage of this. Councillor Parsons cited a particular incident where delay was caused due to call centre lack of knowledge with a response time of 23 minutes rather than within the minimum national target of 20 minutes. Councillor Parsons expressed concern that there were not enough officers to ensure response times are met and that although aware that police numbers were down, was concerned that there would also be a number coming up to retirement or off sick.

Councillor Alan Webb in seconding the motion, stressed the importance of not just having more police but also one of smarter working and ensuring that call centres do have the appropriate information to avoid adding to response times.

- B Councillor Adrian Warwick moved the following amendment and was seconded by Councillor Dave Reilly:

'That, in view of the rise in crime in rural areas of Warwickshire, the Council writes to the Chief Constable, requiring that, working with the Police and Crime Commissioner, he updates the Council on the Commissioner's proposal to establish a rural crime team with a thorough knowledge of the rural area they cover and the types of crime often unique to these areas and on intended measures to reduce emergency response times in rural areas and to ensure that control centres have a thorough knowledge of the areas they cover. '

Councillor Adrian Warwick explained that there had been a rise in rural crime but he viewed the increase as comparable to the rate of population growth. He added that the Labour Group motion did not take into consideration the work that is being done

to address crime with a target to increase police officers to 962 and a number of initiatives focused on rural crime including 3 rural crime coordinators and a dedicated team of 5 to support rural areas.

Councillor Dave Reilly, speaking later in the debate, advised that the average response time to each emergency incident is 13 minutes and 5 seconds. He agreed that the incident cited by Councillor Parsons was serious and very frightening for those involved but added that this was one incident and that an assessment of community safety in North Warwickshire showed that rural crime levels have not increased over the year and that there has been an increase in severity in crimes. The increase in crime overall is in incidents of theft from motor vehicles

Councillor Keith Kondakor suggested that there is a need for better technology that will enable Police to intercept criminals before the crime is committed and a need to tackle the rate of staff turnover in call centres. He added that the probation service and criminal justice system needed to be looked at to bring the level of reoffending down.

Councillor Nichola Davies, Chair of the Warwickshire Police and Crime Panel, reported that the performance data coming before the Panel this week show that 86% of emergency calls were attended within the 20 minute minimum response target over the last quarter. This is comparable to the rate in the previous year but is off target and there is not a breakdown between urban and rural. Councillor Davies added that the key issue is having an adequate number of police officers to respond to calls and that the recruitment that is currently occurring is not additional officers but replacing those who are retiring or who have moved to another position. Councillor Davies assured the Council that this is an issue that the Panel is scrutinising.

Councillor Andy Crump, Cabinet Portfolio Holder for Fire and Rescue and Community Safety, undertook to pass on the comments from this meeting to the Police Constable and PCC at the Safer Partnership Board that week, in particular the issues in relation to call centres. He added that burglaries in residential properties had decreased by 3% since last year and business crime was down 27%.

VOTE

The Conservative Group amendment at B was put to the vote and was AGREED, the voting being 27 for, 12 against and 7 abstentions.

The amendment became the substantive motion and was put to the vote and was AGREED as set out below, the voting being 37 for, none against and 9 abstentions.

Resolved

That, in view of the rise in crime in rural areas of Warwickshire, the Council writes to the Chief Constable, requiring that, working with the Police and Crime Commissioner, he updates the Council on the Commissioner's proposal to establish a rural crime team with a thorough knowledge of the rural area they cover and the types of crime often unique to these areas and on intended measures to reduce emergency response times in rural areas and to ensure that control centres have a thorough knowledge of the areas they cover.

8. Member Question Time

(1) Primary School Provision in Nuneaton

Councillor Keith Kondakor asked Councillor Colin Hayfield, Cabinet Portfolio Holder for Education and Learning:

‘why additional capacity was not put in place for September 2018 and why so little capacity is being added in time for September 2019 when it was clear from the school sufficiency work that we would have no spaces to cope with the in-year admissions from the new housing and people trying to move way from failing schools?’

Councillor Colin Hayfield responded that there was not a capacity issue. There had been no additional capacity required for reception in 2018 with capacity remaining once offers had been made. Reception offers for September 2019 will be made in April.

The Council does take account of new developments and work is underway to provide a new 2 form entry primary school for September 2019 as part of the current housing development. This will provide 30 reception places in its first year.

Councillor Kondakor asked why years 1-3 are only getting offers at a distant school.

Councillor Hayfield replied that there will always be an issue with in year placements and he was not aware that the issue is any greater in Nuneaton than in other areas.

(2) Design of Cycling Schemes

Councillor Keith Kondakor put the following question for Councillor Jonathan Chilvers to Councillor Jeff Clarke, Cabinet Portfolio Holder for Transport and Planning:

"At the moment there is not sufficient capacity in the cycling team to work up the design of priority schemes in a reasonable timeframe. How much of the extra transport planning capacity agreed at the budget will be directed towards the working up of these schemes?"

Councillor Jeff Clarke stated that there had been good progress in development of schemes £60k has been allocated. The Council has been successful in getting external funding towards development of schemes on the Birmingham Road, a scheme in Stratford upon Avon and Hinckley Road, Nuneaton. Bids for funding will continue and the Council has agreed funding in the budget and officers are working up schemes. In addition there are a number of road safety projects that include improving safety for cyclists.

(3) Increasing cycling

Councillor Keith Kondakor put the following question from Jonathan Chilvers to Councillor Izzi Seccombe, Leader of the Council:

"Is the Council planning to host a stage of the women's or men's tour of Britain this year? If so will you will you commit to including a legacy plan which focuses on using the event to increase long term use of bikes in Warwickshire?"

Councillor Izzi Seccombe responded that the men's tour would take place on 13 September and would start from Warwick and end in Burton Dassett. Discussions are taking place regarding the arrangements for the women's tour which it is hoped to host on 12 June. All stages of the races will focus on raising awareness of cycling in the County and there will be televised live and form part of ITV highlights. There will also be a number of events raising awareness.

Councillor Kondakor asked, with the closure of cycle shops, more could be done to increase signage of routes as part of the legacy.

Councillor Izzi Seccombe agreed to take this back.

(4) George Eliot Centre

Councillor Richard Chattaway asked Councillor Dave Reilly, Cabinet Portfolio Holder for Environment that progress on the centre be given to the George Eliot Fellowship.

Councillor Dave Reilly responded that he had undertaken a site visit and that options were being looked at and that this may result in a reduced cost. Councillor Reilly agreed to provide an update at if not before the next council meeting.

9. Any other items of urgent business

None

10. Exclusion of Public and Press

Resolved:

That members of the public be excluded from the meeting for the items mentioned below on the grounds that their presence would involve the disclosure of exempt information as defined in paragraph 3 of Part 1 of Schedule 12A of the Local Government Act 1972.

11. Land at Crick Lane, Rugby

Councillor Peter Butlin presented a report and recommendations approved by Cabinet and requested that council agree an allocation from the Capital Investment Fund to purchase land.

Councillor Izzi Seccombe seconded the recommendations which were agreed as set out in the exempt minutes of this meeting.

The meeting closed at 3.30 p.m.

.....
Chair

County Council – 21 May 2019

Appointments to Committees and Other Bodies

Recommendations:

- (1) That Council confirms the Committee structure and delegations to member bodies as set out in the Constitution (subject to any amendments proposed and agreed at this meeting). *(see draft recommendations 1 and 2 set out in the appendix).*
- (2) That Council agrees the appointment of members to the Committees and other bodies *(see draft recommendations 3 to 10 set out in the appendix).*
- (3) That Council confirms the delegations to officers as set out in the Constitution including the appointment of a Director of Public Health *(draft recommendation 11 in the appendix).*
- (4) That the Council authorises the Strategic Director of Resources to make such amendments to the Council's Constitution as may be required as a consequence of any changes agreed by Council *(draft recommendation 12 in the appendix).*

1.0 Introduction

- 1.1 Article 5 of the County Council's Constitution requires, as a minimum, the establishment of the following bodies:

Cabinet

Overview and Scrutiny Committee (at least one)

Audit and Standards Committee

Regulatory Committee

Staff and Pensions Committee (The Portfolio Holder for Customer and Transformation Chairs).

- 1.2 The Cabinet is appointed by the Leader of the Council (who was appointed by Council at the Annual Meeting on 23 May 2017 for a 4 year period and is automatically a member and Chair of Cabinet). A maximum of nine other members may be appointed to the Cabinet and their appointment and portfolios are matters for the Leader. The Leader must also appoint a Deputy Leader from the Cabinet members. The Leader will confirm the appointment of the Cabinet at the Leader Decision Making Session after this Council meeting.
The agenda for the Leader Decision Making session will be circulated to all members for information.

- 1.3 Committees are appointed by the County Council. These are currently (as mentioned above) the Audit and Standards Committee, Regulatory Committee, Staff and Pensions Committee and four Overview and Scrutiny Committees:

Adult Social Care and Health
Children and Young People
Communities
Resources and Fire & Rescue

This report seeks the Council's confirmation (or amendment) to the current structure, taking account of the rules set out in the following section, and appointments of members to those seats. (The remit of each Committee is set out in the Council's Constitution and available on the Council's website).

- 1.4 Section 4 of this report also seeks confirmation of membership on a number of other member bodies which fall within the responsibility of Council to appoint, including appointments to some strategic external organisations.
- 1.5 Sub-Committees are appointed by their parent Committee. The Pension Fund Investment Sub-Committee is appointed by the Staff and Pensions Committee (meeting on the rising of this meeting). The Dispensations Sub-Committee is appointed from time to time by the Chief Executive as required from membership of the Audit and Standards Committee.
- 1.6 The Chairs and Vice Chairs of all Committees will also be appointed at a meeting of each Committee immediately following this Council meeting, other than the Chair of the Audit and Standards Committee which has an independent chair (John Bridgeman) and the Council is invited to confirm his appointment.

2.0 Allocation of seats between political groups

- 2.1 The composition of the Council is 36 Conservative Group; 10 Labour Group; 8 Liberal Democrat Group; 2 Green Group; and 1 Whitnash Residents Association.

The Local Government and Housing Act 1989 requires that appointments to committees and sub-committees must achieve political balance in their membership. (There are exceptions to this notably for geographically based committees on which all local members sit).

- 2.2 The other ground rules are:

Committees: the aggregate allocation of all committee seats must be proportional to the party groups' overall membership on the Council. Within those allocations each individual committee must be split as close to the overall proportions as possible.

Sub-committees: the sub-committee is split proportionally – there is no aggregation.

Panels, Working groups: the national rules do not apply but the Council has applied the proportionality rule as a matter of good practice.

- 2.3 The overall rules can be set aside in favour of local arrangements provided this is agreed by the Council with no-one voting against it.
- 2.4 An allocation to committees was agreed by annual council following the County elections in 2017. The by election in November 2018, following the death of independent member Keith Lloyd, was won by the Liberal Democrat Group which meant an increase in the group from 7 to 8 members. The new member of the Liberal Democrat Group filled the vacancy on the Regulatory Committee and therefore the current allocation is as set out below.

The Council is invited to agree the allocation of seats and make/ confirm membership (completing the tables in the appendix to this report).

- 2.5 Group Leaders are also invited to identify their Group Spokespersons.

Current Allocation to Committees	Conservative	Labour	Liberal Democrat	Green	Whitnash Residents Association	Total
Audit & Standards Committee	4	1	1			6
Regulatory Committee	7	2	3			12
Staff & Pensions Committee	4	1	1			6
Adult Social Care & Health OSC	7	2	1			10
Children & Young People OSC	7	1	1	1		10
Communities OSC	6	2	1	1		10
Resources & Fire and Rescue OSC	6	2	1		1	10
Total	41	11	9	2	1	64

3.0 Regulatory Committee – pool of substitutes

It would be helpful to identify members who could form a pool of substitutes who can be called upon to become a member of the Regulatory Committee should a member of the Committee be unable to attend a particular meeting. Those willing to be potential substitutes will need to have some had some planning and development training and this will be provided once a list of members has been agreed.

4.0 Appointments to other bodies required to be made/confirmed by Council

The Council is invited to confirm appointments to the following bodies (the number required on each being as set out in the appendix).

4.1 Health and Wellbeing Board

The Health and Wellbeing Board is a committee off the Council but the rules regarding proportionality do not apply to the Board which has a mixed membership of councillor and non-councillor (including statutory officer) appointments. The membership is four county councillors which to date has included the Cabinet Portfolio Holders for Adult Social Care and Health and Children's Services plus the Leader of the Council (Chair).

The current County Councillor membership is:

Conservative: Councillors Les Caborn, Jeff Morgan and Izzi Seccombe
Labour: Councillor John Holland

4.2 Coventry and Warwickshire Joint Health Overview and Scrutiny Committee

The Council on 18 July 2017 agreed to the establishment of the Coventry and Warwickshire Joint Health Overview and Scrutiny Committee. Warwickshire County Council and Coventry City Council each has five seats and appointments by each authority reflects the political balance of that authority.

The current County Councillor membership is:

Conservative: Councillors Mark Cargill, Clare Golby and Wallace Redford
Labour: Councillor John Holland
Liberal Democrat: Councillor Jerry Roodhouse

4.3 Corporate Parenting Panel

The Council approved a new Corporate Parenting Policy in September 2017. The membership of the Panel now includes the Cabinet Portfolio Holder for Children's Services as Chair, plus five other members.

The current membership is:

Conservative: Councillors Peter Gilbert, Jeff Morgan, Chris Williams and Pam Williams
Labour: Councillor Caroline Phillips
Liberal Democrat: Councillor Jerry Roodhouse

4.4 Standing Advisory Council for Religious Education

This is a statutory body that advises the Cabinet on religious worship and religious education within schools. The membership includes representatives of religious denominations and teacher representatives. The County Council membership is five councillors. There is currently one vacancy at present. There is no statutory requirement for political proportionality.

The current membership is:

Conservative: Councillors Clare Golby, Pam Williams and one vacancy

Labour: Councillor Caroline Phillips

Liberal Democrat: Councillor Sarah Boad.

4.5 Warwickshire Waste Partnership

The Waste Partnership comprises five County Councillors and a councillor from each of the five district and borough councils. The Chair is appointed by the Partnership. The current County Councillor membership is:

Conservative: Councillors Dave Reilly, John Horner and Andy Wright.

Labour: Councillor Richard Chattaway

Liberal Democrat: Councillor Jenny Fradgley

4.6 Local Pension Board and Fire & Rescue Pension Board

The terms of reference for these two statutory boards specify that the tenure of membership and the Chair is three years (up to a maximum of nine years). If a member resigns during their term of office the replacement is appointed for three years from the date of appointment. Confirmation of appointments is for the Scheme Manager (the County Council as the administering authority). The current membership and terms of office are set out below.

There has been one change to membership since 2018 (as shown below in bold) that requires confirmation by the Council. There remains a vacancy for an employee representative (nomination from unions is awaited) and a vacancy following the retirement of the Deputy Chief Fire Officer which will be filled when the Deputy Chief Fire Officer is appointed.

<i>Local Pension Board</i>	<i>Date of appointment</i>	<i>End of term of office</i>
Councillor Parminder Singh Birdi (WCC Employer rep)	May 2018	May 2021
Councillor Dave Parsons (WCC Employee rep)	September 2017	September 2020
Keith Bray (Independent Chair)	May 2018	May 2021
David Buckland (Employee rep, Stratford replaced Chris Blundell)	March 2019	March 2022
Vacancy (Employee rep)		
Keith Francis (Employer rep)	May 2018	May 2021
Alan Kidner (Employee rep)	May 2018	May 2021

<i>Local Fire Pension Board</i>	<i>Date of appointment</i>	<i>End of term of office</i>
Katie Brown (Fire HR Manager)	July 2018	July 2021
Liz Firmstone (Finance Service Manager –Transformation)	July 2018	July 2021
Marcus Giles (FBU)	July 2018	July 2021
Tony Morgan (Retained Firefighters Union)	July 2018	July 2021
Paul Morley (Fire Officers Association)	July 2018	July 2021
Vacancy (Deputy CFO)		

4.7 The Police and Crime Panel

Police and Crime Panels are joint committees of the principal authorities in a police area, which in Warwickshire means the County Council and the five district borough councils.

The current membership of the Panel is:

County Council Members

Conservative: Councillors Mike Brain and Adrian Warwick

Labour: Councillors Richard Chattaway and Neil Dirveiks

Liberal Democrat: Councillor Nicola Davies

There will be one representative from each of the District and Borough Councils to be confirmed following local elections

Coopted Members: Andy Davis and Bob Malloy

The chair is appointed by the Panel.

The composition of the panel has to meet the principle of ‘fair representation’. This means that each council within the police area must have at least one member. The composition should also take account of, as far as practical, both political and geographical proportionality. This means the Councillor members, when taken together, should represent all parts of the police area and also represent the political make-up of the relevant authorities when taken together.

It will, therefore, be necessary to review the membership of the Police and Crime Panel in the light of any changes in the number of seats held by each political group across the Warwickshire area following the district and borough elections on 2 May 2019. As it may not be possible to finalise the membership in time for this Council meeting a recommendation is included in the appendix that would delegate authority to the Strategic Director of Resources to change the allocation of seats in consultation with Leaders of the political groups.

4.8 Appointment to strategic external bodies

There is also a need for Council to confirm its appointments to key strategic bodies, namely the Local Government Association, County Councils Network, Coventry and Warwickshire Local Enterprise Partnership. The Council is invited to appoint to these (see recommendation 9 in the appendix to this report).

5.0 Appointments to other external bodies

There are some appointments to external bodies that are made by the Leader and which the Leader is being invited to confirm in the Leader decision making session on the rising of Council. Other appointments to external bodies were made by the Regulatory Committee in 2017 and do not require confirmation.

6.0 Members Allowances Scheme

The current Member Allowances Scheme was agreed in March 2018 and a took effect from May 2018. There are no proposed amendments to the scheme. The allowances will increase by 2% from the date of this meeting in line with the average increase in staff salaries and as set out in the scheme.

7.0 Schemes of Delegation to Members and Officers

The Council's Constitution sets out the delegation of powers to member bodies and to officers in so far as they relate to non-executive functions. The Council is invited to confirm these - except in so far as they may be inconsistent with any changes to the arrangements made for the member bodies set out above.

The Council is required to appoint a Director of Public Health. Consideration has been given to this post in the context of the new senior leadership structure. As this is a statutory post, arrangements are being made to recruit a Director of Public Health for Warwickshire at Assistant Director level, reporting to the Strategic Director People.

Background Information

None

	Name	Contact Information
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Draft Recommendations

1. That the Council confirms the Committee structure and delegations to member bodies as set out in the Constitution

(subject to any amendments proposed and agreed at this meeting-list any changes required to terms of reference/size/membership of committees)

2. That the number of places on Council Committees be as follows

Committees	Con	Lab	LD	Green	WRA	Total
Audit & Standards Committee						6
Regulatory Committee						12
Staff & Pensions Committee						6
<i>Such Overview and Scrutiny Committees as may be appointed each to be listed separately 4 x 10 places as below:</i>						
Adult Social Care & Health OSC						10
Children & Young People OSC						10
Communities OSC						10
Resources and Fire & Rescue OSC						10
Total (to be politically proportionate)	40.420 (41)	11.227 (11)	8.89 (9)	2.245 (2)	1.122 (1)	64

3. That the following form a pool of substitutes for the Regulatory Committee:

4. That the Council appoints the committees and membership:
Groups to nominate members and identify spokespersons.

Committees	Con	Lab	LD	Green	Ind	Total
Audit & Standards Committee						
Regulatory Committee						
Staff and Pensions Committee						
<i>Such Overview and Scrutiny Committees as may be appointed each to be listed separately</i>						
Total (to be politically proportionate)						

5. That John Bridgeman be confirmed as the Chair of the Audit and Standards Committee.
6. That the Council confirms/amends membership to the following bodies:

Groups to nominate members

	Conservative	Labour	Liberal Democrat
Health and Wellbeing Board (4)	3	1	
Joint Coventry & Warwickshire Health OSC (5)	3	1	1
Corporate Parenting Panel (6)	4	1	1
Standing Advisory Council on Religious Education (SACRE) (5)	3	1	1
Warwickshire Waste Partnership (5)	3	1	1

7. That Councillor Les Caborn be appointed Chair of the Health and Wellbeing Board
8. (a) That the following be confirmed/appointed to the Local Pension Board and Local Fire & Rescue Pensions Board:

<i>Local Pension Board</i>	<i>End of term of office</i>
David Buckland	March 2022
Vacancy – employee representative	May 2022

<i>Local Fire & Rescue Pension Board</i>	<i>End of term of office</i>
Vacancy Deputy CFO	May 2022

- (b) That the Council confirms the re-appointment of Keith Bray as independent Chair of the Local Pension Board and of the Warwickshire Fire and Rescue Local Pension Board
9. (a) That *[if the allocation of County Council seats between the political groups is known in time for this meeting]* the following County Councillors be appointed to the Police and Crime Panel:
 - (b) That the Strategic Director of Resources, in consultation with the Leaders of the political groups, be authorised to change the allocation of seats between the political groups on the Police and Crime Panel following the district/borough elections to ensure the geographical and political balance of the Panel.

10. That the Council confirms/appoints to the following external bodies

	Conservative	Labour	Liberal Democrat
LEP (1)	1		
LGA (4)	2	1	1
CCN (4)	2	1	1
LGA Fire Commission	1		

11. That the Council confirms the delegations to officers as set out in the Constitution, including the appointment of a Director of Public Health.

12. That the Council authorises the Strategic Director of Resources to make such amendments to the Council's Constitution as may be required as a consequence of any changes agreed by the Council.

Council

21 May 2019

Overview and Scrutiny Annual Report 2018/19

Recommendation

That Council notes the Overview and Scrutiny Annual Report 2018/19

1.0 Summary

At the end of each municipal year, an Overview and Scrutiny Annual Report is produced to highlight the activity of the Overview and Scrutiny Committees throughout the year. The report includes the achievements of the Committees and demonstrates where the scrutiny function has added value to the organisation, in terms of improved service delivery and helping the Council to achieve its corporate ambitions.

The Overview and Scrutiny Annual Report 2018/19 is enclosed for the Council's consideration.

Background Papers:

None

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The report was circulated to the following members prior to publication:

Local Member(s): None

Other members: Councillors Alan Cockburn, Heather Timms, Izzi Seccombe, Wallace Redford and Yousef Dahmash

**Warwickshire County Council
Overview and Scrutiny Annual Report
2018-19**

Introduction

Welcome to the 2018/19 Warwickshire County Council review of Overview and Scrutiny. The Committees comprise non-Cabinet members from across the political groups and the purpose of this report is to highlight the work completed by Warwickshire County Council's Overview and Scrutiny Committees.

Overview and Scrutiny Committees exist to provide a robust and effective challenge to the decisions made by the administration by reviewing existing and proposed policies and the decisions of Cabinet. In addition to formal meetings, delivery of the work programme is achieved through briefing notes and focused 'task and finish' groups.

Warwickshire County Council continues to face challenges in terms of resources and funding available, as well as the changing demands on services. Digital transformation has been a key part of 2018/2019 with changes to services which have had to evolve to reflect technological and social change.

This report will highlight key issues undertaken by each of the four Overview and Scrutiny Committees. Work programmes are reflective of factors such as a desire for change, a need for an improvement in performance or a change in policy. Each committee meets frequently supported by officers to decide on the work programme, adapting where necessary. Members of the Council, officers and residents of Warwickshire have an open invitation to make any suggestion relevant to the remit of a committee.

Moving into 2019/2020 Overview and Scrutiny Committees will continue to have a key role to play in the quality of services delivered to the people of Warwickshire. Savings targets remain a key focus for the Council alongside the transformation programme.

Councillor Izzi Seccombe

Leader of Warwickshire County Council

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Adult Social Care and Health Overview and Scrutiny Committee

“This Overview and Scrutiny Committee has an important role, monitoring organisations that commission and provide health and social care services throughout Warwickshire. The Committee’s remit is wide and its work programme varied, so it focuses on key current issues. Where services are being reconfigured or reviewed this Committee needs to be assured that the proposals are the best for the Warwickshire residents who use them. My thanks go to the Committee members for their support this year, to our officers and those from our partner organisations who all contribute to the Committee.”

Councillor Wallace Redford

Internal Support and Areas of Scrutiny

The Committee is supported by lead officers in the areas that deliver social care services, public health and those that pay for services, known as strategic commissioning. Members scrutinise these service areas. Officers have provided briefings and development sessions throughout the year, to ensure members understand the wide range of services delivered and the challenges faced by the County Council and others.

Social Care and the NHS are increasingly integrating their services to drive efficiency. The Scrutiny Committee monitors the action taken to reduce delayed transfers of care from acute hospitals to community and social care. A new initiative this year is the ‘hospital to home’ scheme, delivered by Warwickshire Fire and Rescue Service. This avoids unnecessary admissions to hospital, provides service users with ‘safe and well’ checks and referrals to other appropriate services.

Children and Young People’s Mental Health and Wellbeing Services

A joint scrutiny group was appointed to review this service area. It identified that the Child and Adolescent Mental Health Services (CAMHS) services across the country were under increasing pressure, that there were opportunities to deliver services in Warwickshire differently under a new contract and that this service transformation would need to be monitored periodically. There needed to be better management of service pressures and service improvements at all levels. Reducing the number of referrals to specialist services, providing earlier intervention and improvements in triage were also identified. These would all help to reduce waiting times. To achieve these improvements, recommendations were made to the provider,

Coventry and Warwickshire Partnership Trust (CWPT), but this work also to examined how the County Council could assist.

The provider now meets on a six-monthly basis with scrutiny members. A key focus has been achieving target timescales for first and follow up appointments. Significant improvements have been in regard to the first appointment timescales, but an area of continued focus is the time between that initial appointment and the follow up appointment. The dialogue with CWPT has identified staffing challenges especially in recruiting specialist clinicians which will be area of further focus.

Health

The Committee scrutinises the performance of local health commissioners and providers whose services impact on the lives of Warwickshire residents. Examples of the Committee's work are set out below.

- a) The Committee monitors the performance of the three Clinical Commissioning Groups (CCGs) that serve Coventry and Warwickshire against their commissioning intentions. These intentions are fundamental to health service delivery across Warwickshire, so members provide a robust challenge to CCG representatives on a six-monthly basis to their monitor performance.
- b) Through joint scrutiny work with neighbouring areas, the Committee is represented on health service reviews affecting Warwickshire residents. Some of these result from the Sustainability and Transformation Plan (STP) for Coventry and Warwickshire, known locally as "Better Health, Better Care, Better Value". The area covering both Coventry and Warwickshire is the 'footprint' for this work and therefore a Joint Health Overview and Scrutiny Committee has been established to review service reconfiguration proposals. Progress with the first review area, stroke services has been delayed and is yet to be consulted on, which has led to a series of public questions to the Committee.

The Chair of the Committee represents Warwickshire on a joint health scrutiny body, established to review changes to maternity services in Oxfordshire. Plans to make the Horton General Hospital a midwife led unit resulted in a challenge to the Secretary of State and a decision for more detailed consultation through this joint scrutiny Committee, which is ongoing.

- c) The Committee has scrutinised an acute trust, George Eliot Hospital (GEH) and the Coventry and Warwickshire Partnership Trust (CWPT), which provides acute mental health services. Their chief officers and a trust chair attended the Committee to provide updates and respond to member questioning. The topics included the benefits for GEH of a foundation approach to service provision, working across a number of hospital trusts. This contributed to plans for service sustainability, gave the opportunity to share learning and to embed best practice in terms of service planning. For CWPT, there will be a continued focus on estate aspects and a planned review of where services are delivered from to ensure they remain accessible to patients. The Committee noted that the latest inspection by the Care Quality Commission had rated services provided CWPT as 'Good', an improvement from earlier inspection reports.

Public Health and Strategic Commissioning

The Director of Public Health attends every meeting, providing important updates to members. For his 2018 annual report, the theme was the impact of social media on young people growing up in Warwickshire.

An update was provided on public health commissioned services for drugs and alcohol, following the award of a new contract. Staff from Public Health and Strategic Commissioning have contributed to the Committee's development sessions notably on dementia awareness and the support provided to homeless people.

Work with Healthwatch Warwickshire and the Health and Wellbeing Board

The Committee works closely with Healthwatch Warwickshire, the voluntary organisation that provides the 'patient voice'. Healthwatch has an active role in shaping the work programme of this Committee as well as updating members on its programmes of work. Examples during this year were access to primary care services for homeless people and the Healthwatch Annual Report.

The Committee receives periodic updates on the work of the Health and Wellbeing Board. The latest update from its Chair included context at both the national and local area level, the joint concordat which shapes working between agencies across Coventry and Warwickshire and place-based working for the Joint Strategic Needs Assessment. The Council has recently hosted a public interest debate and 2019 is the 'Year of Wellbeing'. The Coventry and Warwickshire Boards meet three times each year to shape health and wellbeing strategy across the sub-region.

Training for Members of the Committee

A key area for developing the knowledge base of newer members of the Committee has been briefing sessions held prior to the formal Committee meetings. Topics covered include: direct payments and the introduction of pre-payment cards, raising dementia awareness and developing the fire and health/social care agenda.

Key Organisations monitored by the Committee

Clinical Commissioning Groups: Coventry and Rugby, Warwickshire North and South Warwickshire

Provider Trusts: Coventry and Warwickshire Partnership Trust, George Eliot NHS Hospital Trust, South Warwickshire Foundation Trust, University Hospitals Coventry and Warwickshire, West Midlands Ambulance Service University NHS Foundation Trust.

Key partners that the Committee engages with as part of its remit

NHS England

Care Quality Commission

District & Borough Councils

Healthwatch

Warwickshire

Healthwatch Coventry

Coventry City Council (Joint Health Scrutiny)

Oxfordshire and Northamptonshire County Councils (Joint Health Scrutiny)

Children and Young People Overview and Scrutiny Committee

“This is my second year as Chair of this Committee and I would like to place on record again my thanks to everyone who has been involved in the work we have done over the last 12 months.

The focus on the Children and Families Transformation Programme continued throughout 2018/19 with a detailed presentation and question & answer session for the Committee. The transformation plan will continue to be a key consideration for the Committee.

In March 2019 young people representing the Warwickshire Youth Parliament, Children in Care Council and Leaving Care and Asylum Seeking Service gave a presentation on children and young people’s participation in developing the Council’s policies and local decision making. This first-hand account of experiences is essential in achieving the right results for the services in our remit.

2018/2019 saw the Children and Young People Overview and Scrutiny Committee receive robust reports and briefings; some of the highlights can be found below.”

Councillor Yousef Dahmash

Early Help Development and Children and Families Transformation Plan 2018-2020

Following an OFSTED inspection in May 2017, the Committee considered the associated action plan for Early Help. Progress was noted in relation to strengthening of the Children and Families Partnership Board and the strengthening of multi-agency arrangements at a local level.

Following the work completed in 2017/18 and in relation to the implementation of the changes associated with Children and Family Centres the Committee continued to review the work undertaken as part of the process so far. The Committee was reassured to note that service continuation was a key aim during each stage.

A further update in November 2018 provided the Committee the opportunity to review the proposed future strategic direction for children’s services within Warwickshire. A key part of the transformation was the approach to early help, particularly in relation to provision at Children & Family Centres. The Committee took the opportunity to question officers on the new approach ensuring that the points of view of service users were taken into account at each stage.

Midland Academies Trust (MAT)

Following concerns about examination results of schools within the MAT, representatives were invited to the Committee meeting in July 2018 in order to outline the plans that were in place to improve attainment at all of the MAT schools. Attendees from the MAT had been provided with a set of key lines of enquiry in advance of the meeting. Some members of the Committee visited some of the MAT schools ahead of the meeting.

MAT representatives acknowledged that the 2017 Key Stage 4 results had been disappointing and that previous management appointments had not worked out as expected. The new executive principal confirmed that the management and teaching structures at each MAT were uniform, with collaborative working between schools now taking place.

The Committee was assured that there was some expected improvement but that more substantial improvements were expected in 2019/20. It was agreed that MAT representatives would be invited to future meetings; in particular, to discuss the Key Stage 4 results from summer 2018.

However, when the Committee reviewed the results at the meeting in January 2019 they were disappointed to see that the results had not improved in line with the assurance that they had been given.

The Committee raised concern that although the Council does not have direct power over the MAT, something should be done to help to influence change. Senior officers agreed that an analysis of what is and is not working well will be provided to the Committee. The Committee will continue to monitor the MAT's progress into 2019/20.

Warwickshire Education Strategy

In reviewing the strategy that was presented in March 2019, the Committee felt that while certain aspects were performing well, there were clear challenges in the strategies for Early Years and Employability & Skills.

Following a member led question and answer session at the meeting, confirmation from senior officers was given that the Council had appointed a Strategic Lead for early years and was developing an Early Years Strategy which would be presented to the Committee at a future meeting. Members were reassured to learn that a single strategic lead officer would bring consistency to the strategy. The Strategic Lead Officer will ensure the right governance arrangements are in place and provide a single point of contact for external stakeholders.

Children and Young People's Presentation on Participation

Warwickshire Youth Parliament, Children in Care Council and Leaving Care and Asylum Seeking Service representatives were invited to the meeting in March 2019 where they gave a presentation on children and young people's participation in developing the Council's policies and local decision making.

Following the presentation, the Committee thanked each representative for giving up their time and for the work they have done to enhance the services available to children and young people in Warwickshire.

The Committee questioned if there was more that they could do to further promote the work being done and how the best way would be for them to work together with the organisations represented. It was agreed that the "Heads Up" newsletter sent out to all Warwickshire schools would be updated to include a section written by young people as a way of keeping senior school staff informed of the issues raised by young people.

The Committee felt that hearing directly from young people was a powerful way to spread understanding of the support they need; in particular, with reference to careers advice and vocational, rather than academic, support. The Committee heard that the support offered at school was dependent on staff being available to deliver it and that the absence of a dedicated careers advisor would impact on pupils.

The Committee agreed that young people will be invited to meetings on an annual basis to report back on the progress their respective organisations had made and what support they need to move forward. The Committee requested that the young people provide a list of their priorities and outcomes that they would like to achieve so that the Committee can present them to a future full Council meeting.

Joint Children and Young People and Adult Social Care & Health Overview and Scrutiny Committee

In 2017-18, the Annual Report included details of a joint scrutiny review of Children and Young People's Mental Health and Wellbeing Services. This 'task and finish' group was appointed to gain an assurance that the revised contract would deliver its objectives of providing a timely and improved service for children and young people in Warwickshire.

One of the outcomes approved by the commissioning scrutiny Committees and Cabinet was ongoing six-monthly monitoring of performance during a two-year implementation plan for the new service.

This has been provided by joint meetings of the Children & Young People and Adult Social Care & Health OSCs, which have met during this reporting period, in June 2018 and January 2019. There is demonstrable progress in performance terms, although members will retain a focus on some areas where further improvement is still needed, notably achievement of target timescales for first and follow up appointments.

Communities Overview and Scrutiny Committee

“This year has been my first as the Chair of the Communities Overview and Scrutiny Committee and I would like to thank the Members of the Committee for their hard work. I would also like to thank the Council officers and partners who have reported to the Committee and in particular members of the public who have attended to ask questions and put their views to members.

Over the last twelve months we have continued robust scrutiny of the functions of the Council looking at items like Street Lighting and the Council's role in supporting Warwickshire's economy. The Committee was also asked to undertake a review into the delayed opening of Kenilworth railway Station. John Bridgeman CBE chaired the Task and Finish Group and personally presented an interim report to the Committee in November and the final report on behalf of the Committee to Cabinet in February. I would very much like to thank John for the role he played in bringing this report to fruition.

In January I invited the Chief Executive of Stagecoach Midlands to attend the Committee and gave Members from across the Council the opportunity to question him on the services Stagecoach provide to our residents. Stagecoach provided the Committee with straightforward and honest answers and the public were able to see the Council hold a provider of a public service to account in a robust and timely manner. This is an approach that I would like to see continue into 2019/20.

I was pleased to have been able to continue to support the Task and Finish Groups on Cycling Infrastructure and Community Capacity both of which presented their final reports and recommendations this year.”

Councillor Alan Cockburn

Cycling Infrastructure

The Task and Finish Group assessed the provision of cycling infrastructure in the county paying particular attention to whether new developments were being connected to existing cycle ways. The Group identified 60 routes required to complete the core cycle network at an estimated cost of £40million; 20 of the routes were identified as being 'very high' or 'high' priority. The Group emphasised the positive benefits from cycling which ranged from encouraging healthier lifestyles to reducing congestion and improving air quality. The Group concluded that the current level of infrastructure provision for cyclists means that the County is not maximising its potential to increase cycling levels and capitalise on the benefits this would bring. The Group recommended that the Council create a dedicated cycle infrastructure fund from 2019/20 in addition to requesting that the CWLEP incorporate consideration of a scheme's impact on active travel into evaluations of bids to promote consideration of cycling across the LEP. The Committee supported the recommendations and encouraged each political group to look at funding them as part of the budget process.

Community Capacity

Established in September 2017, the Task and Finish Group reviewed the level of demand placed upon third sector organisations in the County and how the Council was supporting their organisations. The Group's remit reflected Members' concerns about the increasing demand on the Third Sector while funding for local services declined. The Group's recommendations included encouraging staff to volunteer, offering existing staff support programmes and training to volunteers working with the Council, and reviewing the Council's Property Strategy to investigate how Council owned assets can be used to deliver greater levels of social value. The Group also recommended that the Council work to ensure that new developments foster communities and emphasised the role of Elected Members as 'shapers of place'

Kenilworth Station

A new railway station opened in Kenilworth in April 2018 with an hourly service to Leamington Spa and Coventry operating 6 days a week. Full Council requested that the Communities Overview and Scrutiny Committee carry out a review.

The Group produced 18 recommendations broken down into ten categories; future rail reviews, learning lessons, governance, the intervention stage, funding, communication with the public, entry into service, data room, political intervention and changes in franchise. As a whole the recommendations sought to ensure that future major transport projects could be completed in a timely manner with the Council and its partners working constructively together and keeping residents informed. The Group also sought to ensure that learning was carried forward from major projects.

Resources and Fire & Rescue Overview and Scrutiny Committee

“2018/2019 saw the Resources and Fire & Rescue Overview and Scrutiny Committee continue their robust scrutiny of the internal functions of Warwickshire County Council. I would like to thank both the members of the Committee, and the officers who have supported it, for all their hard work and input.

Over the last twelve months the Committee has reviewed digital transformation, treasury management, customer feedback and topics relating to the Fire Service such as derelict buildings.

The Task and Finish Group reviewing the progress made against the Integrated Risk Management Plan (IRMP) for Warwickshire Fire and Rescue Service (WFRS) was re-established at the end of 2018 in order to provide a review of the progress made against the new IRMP 2019/20.

Some of the highlights of the Committee’s work can be found below.”

Councillor Heather Timms

Her Majesty's Inspectorate of Constabulary and Fire & Rescue Services (HMICFRS)

An inspection of WFRS was undertaken in the summer of 2018 by Her Majesty’s Inspectorate of Constabulary and Fire and Rescue Services (HMICFRS). This was the first formal inspection under the newly created Fire and Rescue Inspection Framework. WFRS was one of the first services to be inspected.

The inspection covered three broad inspection pillars, namely; Effectiveness, Efficiency and People. The three inspection pillars above are assessed separately and each are graded with one of four judgements:

- i) Outstanding
- ii) Good
- iii) Requires Improvement
- iv) Inadequate

The inspection report for WFRS was published in December 2018 and was very positive.

The Resources and Fire & Rescue Overview and Scrutiny Committee reviewed the inspection report and by working with the FRS, an improvement action plan was created to address all the areas highlighting a need for improvement as well as ensuring that those areas identified as positive can be maintained and improved further. The progress of this action plan will be overseen by the cross party Task and Finish Group established to review the progress of the IRMP. Additional update reports will be presented to the full Committee.

Digital Transformation

The Committee reviewed the work undertaken as part of the digital transformation in July 2018 and December 2018.

Concerns were raised with reference to ensuring that information, and in particular contact information, was kept up-to-date on the website. However, it was acknowledged that one of the aims of the project was to encourage a change in behaviour whereby residents are able to easily navigate the website to the service they need and use a “live chat” facility.

The Committee gained assurance that there would be a link between school applications and transport requirements. Work is currently in progress with the school administration team and the transport team on this issue. The proposed launch date for this service is currently September 2019.

The Committee investigated how much consultation had been undertaken with all Council services about the content of the webpages and were reassured that, not only had all services been involved in the content design, but consultation with service users had also been completed.

The progress of the digital transformation programme is an area that the Committee will continue to monitor moving forward.

Treasury Management

In July and December 2018, the Committee was presented with performance information relating to treasury management. The information included the Council's investment position and performance (which showed a return above target) and position on debt financing.

The Committee questioned the option of early repayment of loans as a possibility. However, the Council's debts are not increasing and there are high penalties for early repayments so it is not considered to be a worthwhile option.

No concerns were identified by the Committee who will continue to regularly review the performance of treasury management.

Derelict Buildings

The Committee requested information in relation to issues attributed to derelict/void properties across the county and how they are addressed by Warwickshire Fire & Rescue Service. Particular concern related to areas of Rugby but the Committee was reassured to hear of the action being taken through shared responsibility with key stakeholders and joint agency working.

It is hoped that the introduction of a stakeholder letterhead for any correspondence would help highlight the work carried out so far and the plans moving forward for the programme which include a prevention education programme and the creation of an accurate national record of incidents at derelict buildings, costs and causes.

The Committee raised the question of guidelines from the National Planning Policy Framework which allow for a three-year period after planning permission is granted, including permission for demolition and it was agreed that the Council's Regulatory Committee should be made aware of the report.

It was also agreed that, in order to encourage all local authority tiers to work together, Councillors would contact colleagues at district and borough councils about the work carried out by the fire and rescue service.

IRMP Task and Finish Group

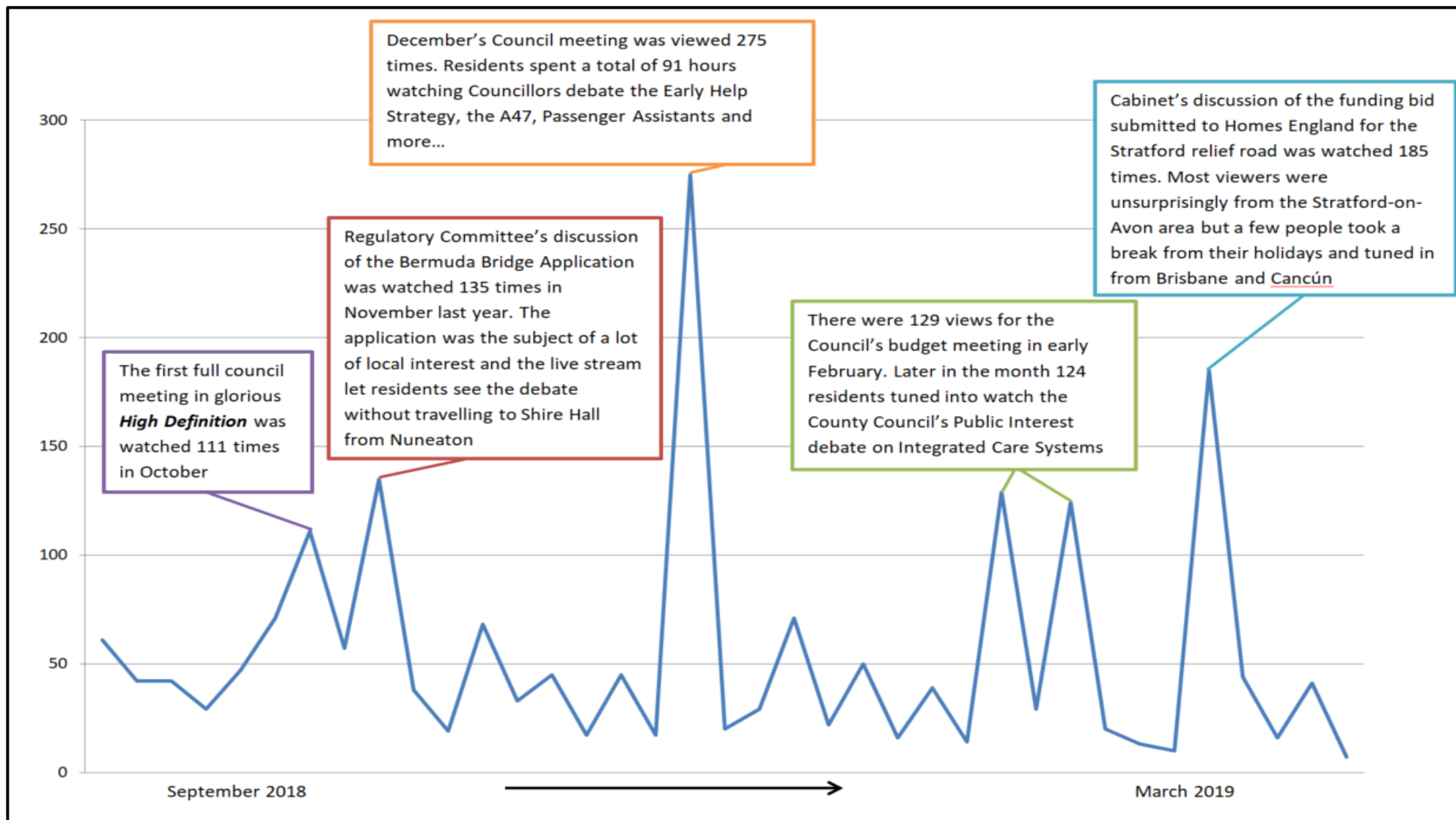
The Integrated Risk Management Plan (IRMP) Task and Finish Group for Warwickshire Fire & Rescue Service was established in 2017 and monitored the progress in the implementation of the action plan for 2018/9. The group was re-established in late 2018 in order to provide an oversight to the Committee of the development of the IRMP action plan for 2019/20.

The Committee was pleased to note that the latest IRMP plan reflects the changes in risk to the residents of Warwickshire as a result of new developments, changing demographics etc.

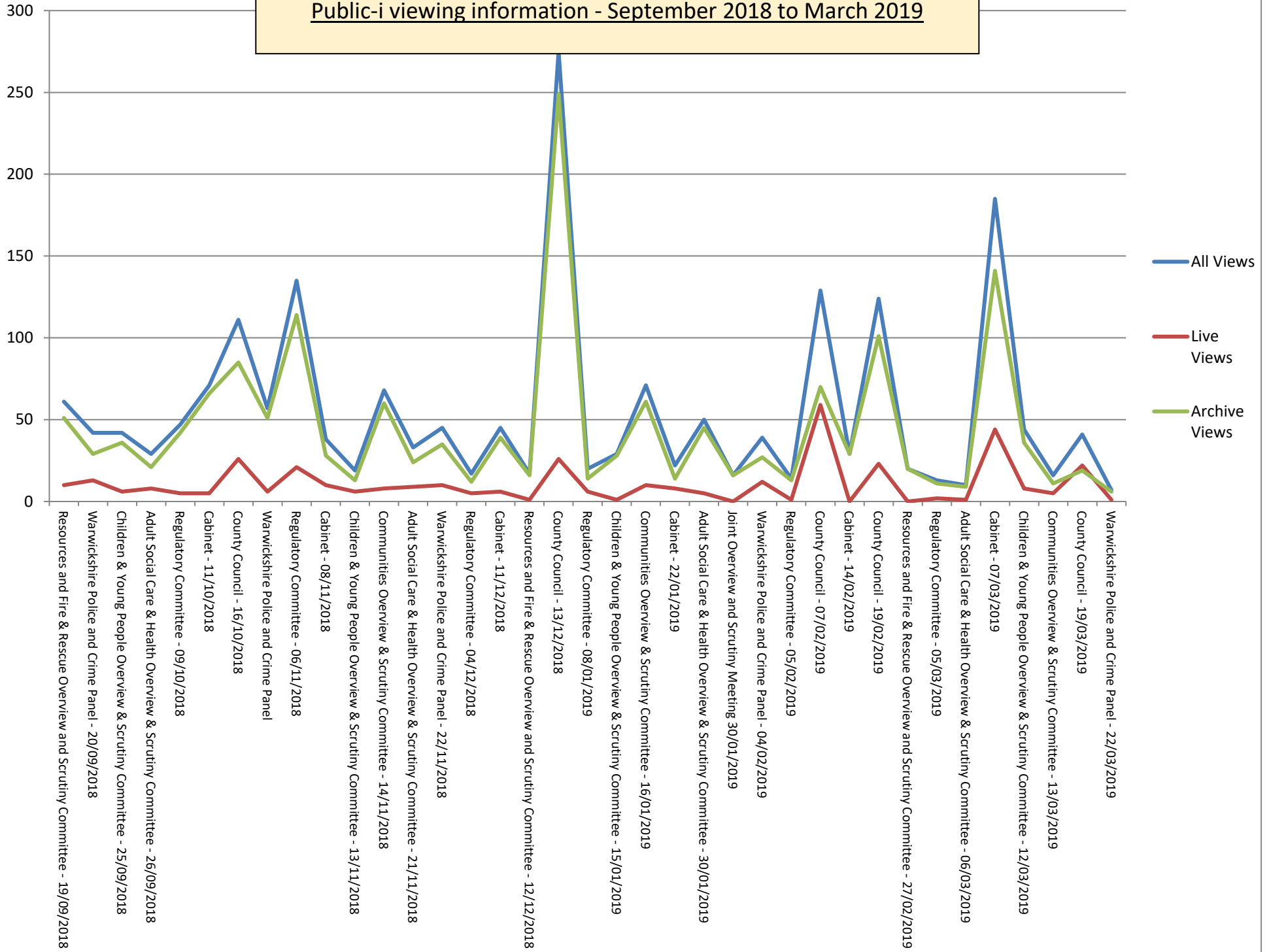
There are also links to the Warwickshire County Council asset management plan in relation to station locations. Regular reports will be presented to the Committee moving forward as the action plan progresses.

Public-i webcasting

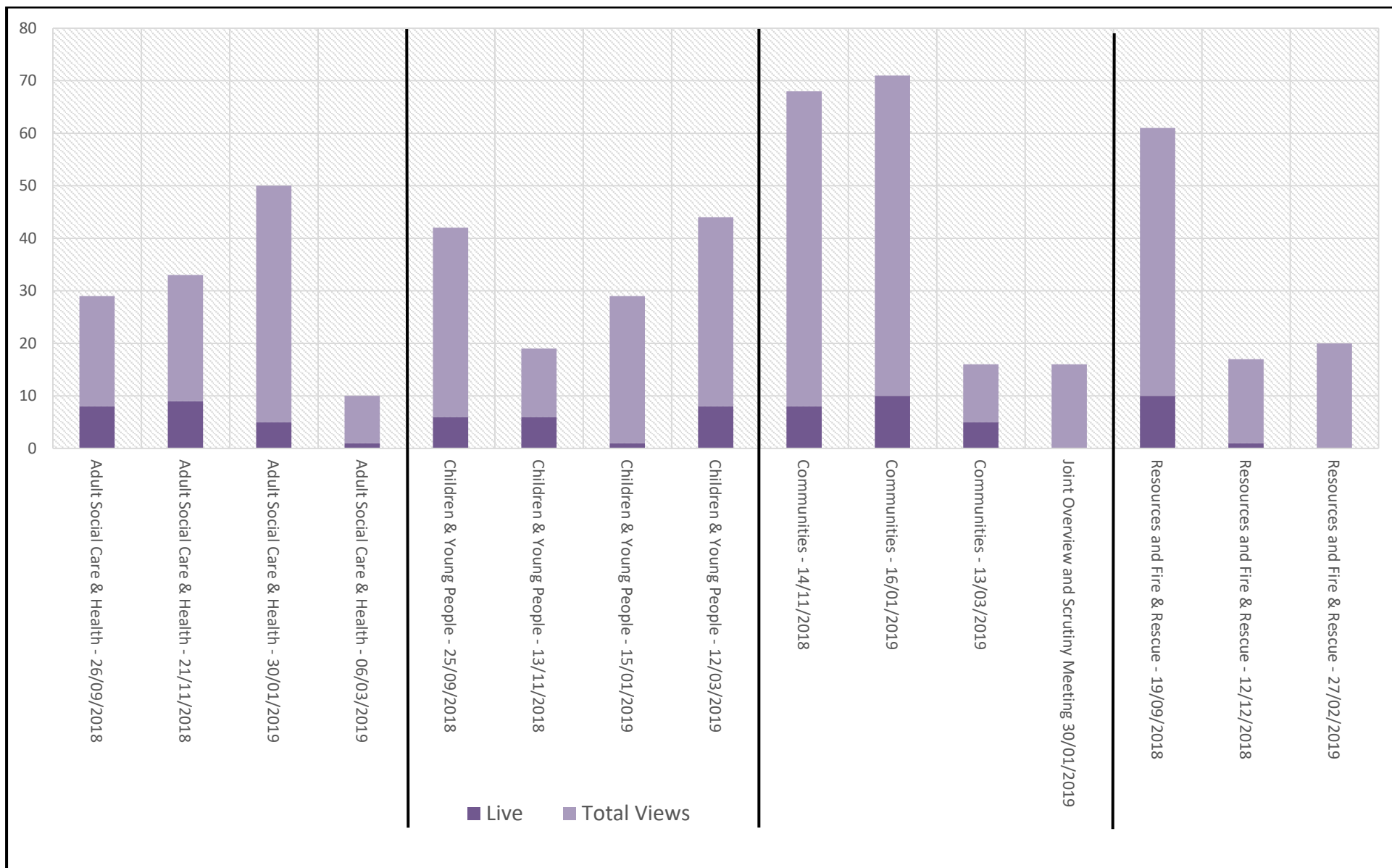
In September 2018, Warwickshire County Council started to live stream Full Council, Cabinet, Overview and Scrutiny Committees and Regulatory Committee meetings via Public-i. Links to the live broadcasts and library are provided via CMIS and Tweets from the democratic services Twitter account @WarksDemocracy



Public-i viewing information - September 2018 to March 2019



The following graph shows the viewing information for each Overview and Scrutiny Committee from September 2018 to March 2019



Overview and Scrutiny Committees – Membership

Adult Social Care and Health OSC 2018/19

This Committee reviews and scrutinises the provision of public services in Warwickshire relating to adult social care services including social care to older people and people with disabilities, policies and services for safeguarding adults and any matter relating to the planning provision and operation of health services for adults and children in Warwickshire

Councillor Adrian Warwick	<u>Co-opted Members; (voting only on matters relating to Health Services)</u>
Councillor Andy Sargeant	
Councillor Anne Parry	
Councillor Clare Golby - Vice-Chair	Councillor Chris Watkins –
Councillor Dave Parsons	(N&BBC) Representative
Councillor Helen Adkins	Councillor Christopher Kettle –
Councillor Jill Simpson-Vince	(SDC) Representative
Councillor Kate Rolfe	Councillor Margaret Bell –
Councillor Mark Cargill	(NWBC) Representative
Councillor Wallace Redford - Chair	Councillor Pamela Redford –
	(WDC) Representative

Children and Young People OSC 2018/19

This Committee reviews and scrutinises the provision of public services in Warwickshire relating to education and skills, services for children, families and young people including schools, 16-19 years' education, pre-school children, child protection, family support and social care, children with specific needs and the Youth Service.

Councillor Chris Williams - Vice-Chair	<u>Co-opted Members; (voting only on matters relating to Education)</u>
Councillor Corinne Davies	
Councillor Daniel Gissane	
Councillor Jerry Roodhouse	
Councillor Jo Barker	John McRoberts – Parent Governor
Councillor Jonathan Chilvers	Joseph Cannon – Church Representative
Councillor Margaret Bell	Rev. Elaine Scrivens – Church
Councillor Pam Williams	Representative
Councillor Pete Gilbert	Sean Taylor - Teacher Representative
Councillor Yousef Dahmash – Chair	

Communities OSC 2018/19

This Committee reviews and scrutinises the provision of public services in Warwickshire relating to community safety, trading standards, transport and highways, economic development and environment, adult learning, heritage, tourism, flood risk management and emergency planning

Councillor Alan Cockburn - Chair
Councillor Andy Wright
Councillor Andy Jenns
Councillor Bhagwant Singh Pandher
Councillor Caroline Phillips
Councillor Dave Shilton - Vice-Chair
Councillor Jenny Fradgley
Councillor Keith Kondakor
Councillor Neil Dirveiks
Councillor Seb Gran

Resources and Fire & Rescue OSC 2018/19

This Committee reviews and scrutinises the Warwickshire Fire & Rescue Service, budget, medium term financial plan, corporate business plan, planning and performance arrangements, finance, property, information technology, facilities management, workforce strategy and development, law and governance, libraries, customer service and communications

Councillor Andy Jenns
Councillor Bill Olnier
Councillor Bob Stevens
Councillor Heather Timms - Chair
Councillor John Cooke
Councillor Judy Falp
Councillor Maggie O'Rourke
Councillor Parminder Singh Birdi - Vice-Chair
Councillor Pete Gilbert
Councillor Sarah Boad

Task and Finish Groups - Membership

Children and Young People's Mental Health

Councillors Adrian Warwick, Corinne Davies, Jill Simpson-Vince, Jo Barker, Kate Rolfe, Margaret Bell and Pete Gilbert (Chair)

Community Capacity

Councillors Dave Shilton, David Reilly, Jerry Roodhouse, Richard Chattaway and Seb Gran (Chair)

Cycling Infrastructure

David Reilly, Jenny Fradgley, John Holland, Keith Kondakor (Chair) and Mike Brian

Kenilworth Station Review

John Bridgeman CBE – Independent Chair

Warwickshire County Council - Councillors

Adrian Warwick, Alan Cockburn, Bill Gifford, Richard Chattaway and Wallace Redford.

Kenilworth Town Council Representative - Councillor Michael Coker

Warwickshire Fire and Rescue Service Integrated Risk Management Plan

Andy Jenns, Heather Timms (Chair), Maggie O'Rourke, Pete Gilbert and Sarah Boad

Getting Involved

Listening to the views of Warwickshire's residents is a crucial part of the work carried out by Overview and Scrutiny Committees.

If you have any queries or questions about scrutiny, or want to suggest a topic for the Committee to look at, please contact the Democratic Services Team

Email us: democraticservices@warwickshire.gov.uk

Tweet us: @WarksDemocracy

Watch us: warwickshire.public-i.tv

Call us: 01926 413747 or 412113

You can keep up to date with the work of the Overview and Scrutiny Committees, Task & Finish groups and any other reviews or panels by visiting our website:

www.warwickshire.gov.uk/scrutiny

The Committees look at key decisions, service performance and strategic issues. Queries on individual matters or cases need to be raised with the appropriate service team directly.

Scrutiny Committee	Contact
Adult Social Care and Health	Paul Spencer Senior Democratic Services Officer paulspencer@warwickshire.gov.uk
Children and Young People	Tom McColgan Senior Democratic Services Officer tommccolgan@warwickshire.gov.uk
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Resources and Fire & Rescue	Helen Barnsley Democratic Services Officer helenbarnsley@warwickshire.gov.uk

**Council
21 May 2019**

**Health & Wellbeing Board Annual Review 2018/19
and Delivery Plan 2019/20**

Recommendation

That Council endorses the Health and Wellbeing Board Annual Review 2018/19 and Delivery and Development Plan for 2019/20.

1.0 Key Issues

- 1.1 This paper presents the Warwickshire Health & Wellbeing Board's (HWBB) Annual Review for 2018/19 and Delivery Plan for 2019/20. The report seeks to celebrate the achievements over the last year and provides a focus for activity in 2019/20.

2.0 Options and Proposal

2.1 **Annual Review of 2018/19**

The Annual Review highlights the continued achievements in health and wellbeing across the system, building on previous reports. The achievements have been sourced from across the HWB partnership and reflect the breadth of effort in delivering the outcomes in the HWB Strategy.

2.2 **Delivery and Development Plan 2019/20**

The second part of the report is forward looking, covering elements to support the delivery of the refreshed HWB Strategy and the focus of activity for 2019/20. The key elements are summarised below:

Work Programme for 2019/20 – Highlights the four areas of focus aligned to the refreshed Concordat namely:

- 1. Prioritising prevention** - with the Year of Wellbeing across Warwickshire and Coventry in 2019;
- 2. Strengthening communities** - with a particular focus on improving housing and wellbeing with the district and borough councils, and early help for vulnerable children;
- 3. Coordinating services** - working together to provide a better service to our customers, such as through the Out of Hospital programme;
- 4. Sharing responsibility** - by reviewing plans and progress each year in the annual review and performance report.

Statutory Duties – Delivery of the place-based Joint Strategic Needs Assessment (JSNA); the Pharmaceutical Needs Assessment; and endorsing the Commissioning Intentions of CCGs, Public Health and Adult Social Care.

Development Plan for 2019/20 – The HWBB will continue to work on developing conditions to support effective partnership working. Warwickshire and Coventry HWBBs will hold joint development sessions with a continued focus on prevention and oversight of progress towards an Integrated Care System.

Planned activities for 2019/20 include:

- Delivery and evaluation of the Year of Wellbeing;
- Adopting a shared outcome framework for oversight of direction of travel against agreed system outcomes;
- Developing a strategic framework for Warwickshire and Coventry as part of progress towards an Integrated Care System; and
- Having oversight of the development of plans around an Integrated Care System for Coventry and Warwickshire and local implementation of the NHS Long Term Plan.

3.0 Timescales associated with the decision and next steps

- 3.1 The Council is asked to consider and comment on the draft Annual Review document.
- 3.2 Following feedback received, the document will be updated and presented at the Health and Wellbeing Board in September 2019 for final approval, alongside the annual performance report. It will then be published on the Health and Wellbeing web pages and WCC intranet.
- 3.3 Members of the Council are subsequently asked to champion the promotion of the Health and Wellbeing Annual Review.

Background papers

None.

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Portfolio Holder	Cllr Les Caborn	cllrcaborn@warwickshire.gov.uk



Warwickshire
Health and
Wellbeing
Board

**Annual Review 2018/19
Development and Delivery Plan 2019/20**





Chair's Introduction

This annual review celebrates a range of achievements from across the health and care system in Warwickshire. We have come to the end of our Health and Wellbeing Strategy for 2014-18 and we have seen significant changes in the health and care sector both within Warwickshire and nationally, and will continue to do so. The Health and Wellbeing Board and Executive Group have risen to the challenges by working closely with partners, having a greater focus on prevention, and developing a clearer understanding of the needs of our local communities. The joint Place Forum with Coventry is also helping us work together to meet the system-wide challenges. The refreshed Concordat and system design show the commitment of partners to work together and put people and communities at the heart of everything we do. The Year of Wellbeing 2019 across Coventry and Warwickshire demonstrates this commitment.

This review celebrates the achievements made in 2018/19 and also presents the focus for work in 2019/20. We will continue to build on the good work to date, with a strengthened commitment to increase the delivery of improvements to our communities. It is important we keep focused on priority areas so that people can really see a difference in services. In 2019/20 these will include: prioritising prevention to help people keep healthy; strengthening communities with a focus on

housing and early help for vulnerable children; working together to provide better services; and sharing responsibility to improve the health and wellbeing of our communities. 2019 will be an exciting year with the Year of Wellbeing to get people thinking about their own health and wellbeing, and encourage them to act early to safeguard their health and feel good about themselves. We will also progress our place-based approach to better understand local needs and deliver services in a more targeted way.

The Health and Wellbeing Strategy was refreshed in January 2019 to provide a clearer focus on key priorities and to align with other activities in the health and wellbeing system. It is now linked to the work of the joint Place Forum with greater integration and a common set of principles; the Year of Wellbeing and a focus on prevention; and the move towards Integrated Care Systems. Joining up these important areas presents a huge opportunity as we move forward towards 2020.

These are exciting times and we will strive to further reduce health inequalities and strengthen our communities to improve health and wellbeing across Warwickshire. As a Health & Wellbeing Board we have an important role in leading and shaping this agenda.



Cllr Les Caborn
Chair of the Warwickshire Health and Wellbeing Board



How this document works

The Health and Wellbeing Strategy 2018–20 outlines the three priorities of:

- Promoting independence
- Building community resilience
- Integrating and working together.

These priorities are supported by 10 outcomes to improve health and wellbeing in Warwickshire, click on the strategy below for details.

This Annual Review highlights the achievements of last year, and also sets the focus for 2019-20.



Our Annual Review 18/19

Our annual review highlights the achievements of HWB partners in delivering outcomes, with particular focus on the 18/19 work programme.



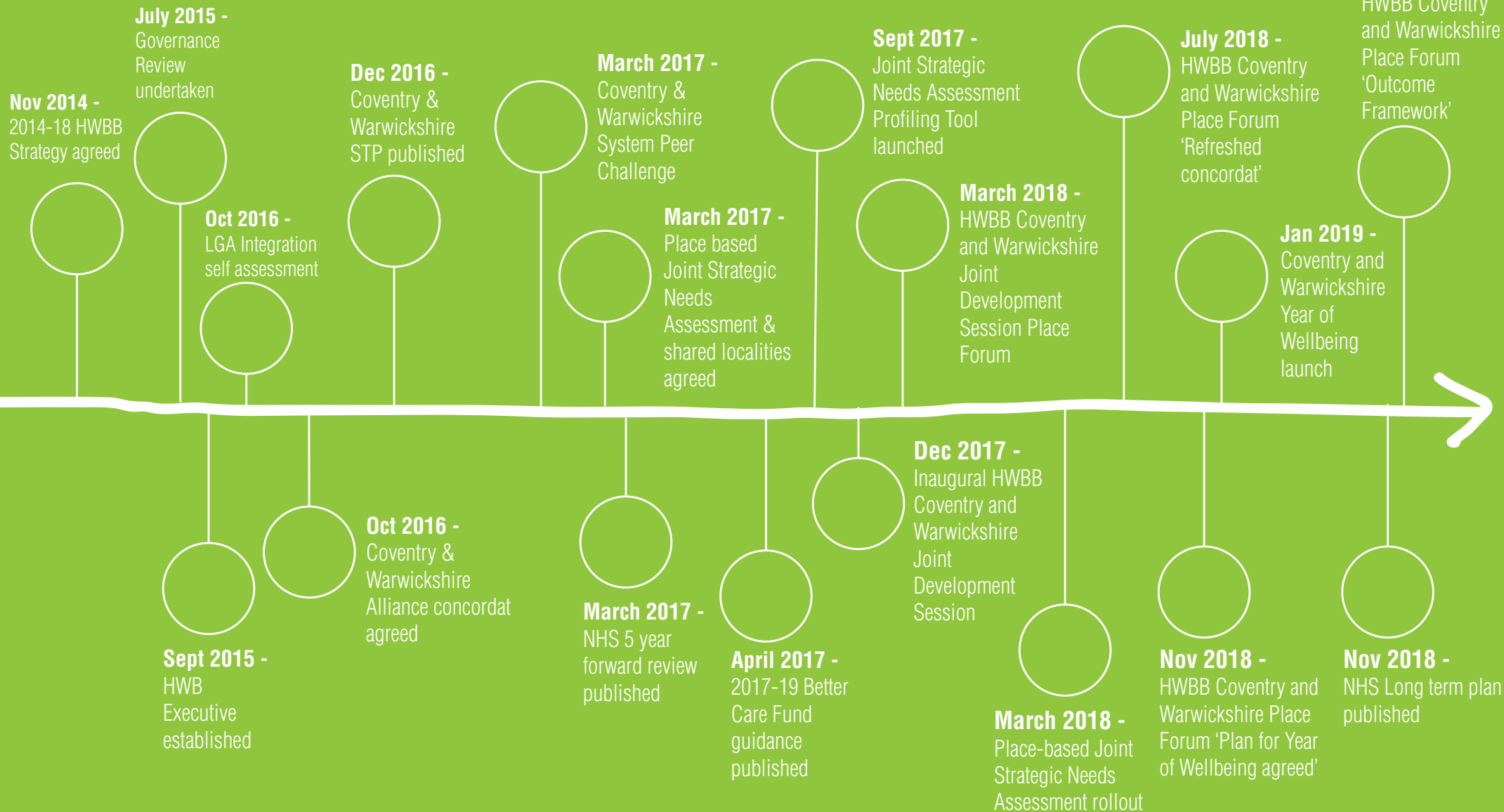
Our Delivery & Development Plan 19/20

The Health and Wellbeing Board (HWBB) has a strategic role but needs to be assured of delivery of outcomes. The Delivery Plan focuses on the priority areas for 19/20 as well as the statutory duties of the Board and areas of regular reporting.





Our journey so far





What we have achieved in 2018/19?

Area of Focus 1- Making prevention everyone's business

- Joint Place Forum with Coventry refreshed the Concordat and created a System Design to show the commitment of partners to work together and put people and communities first. Year of Wellbeing began in January 2019 to inspire people to improve their health and wellbeing, with aims to increase child physical activity, improve workplace wellbeing, and reduce loneliness and social isolation
- Range of activities promoted by Borough and District Councils including Walking for Health - Warwick District Council (WDC) delivered 6 weekly walks aimed at those who have not walked for along time or/and suffer from a health condition. North Warwickshire Cycleway was reinvigorated to encourage people to get on their bikes. Weekly Women's Group at the Sydni Centre provided activities to help improve confidence, learn new skills and offering a safe environment to come together and talk. 206 Rugby young people and their families completed a 9 week Family Lifestyle Programme. Also 8000 young people involved in community play ranger sessions and 9000 people in 'On Track' sport and physical activity sessions. Engaging with Rugby residents facing poor health due to social isolation and loneliness by promoting new community activities
- WDC frontline staff trained to signpost veterans and their families or carers visiting to extra support if needed.
- Heart Shield project with Warwickshire Fire and Rescue Service delivered training in emergency life support skills and healthy heart messages to nearly 5000 children in 15 secondary schools
- Warwickshire Public Health worked with CCGs, GPs, practice nurses, secondary care clinicians and community groups to increase bowel and cervical cancer screening uptake, with events to promote the benefits, and support for GP practices to improve access to tests
- Support provided for young people on sexual health and contraception at Health Store in Nuneaton through successful partnership working. Approach now extended to Atherstone, and work recognised as national good practice with teenage pregnancy rates reducing
- Improved support for those with Dementia with nearly 25,000 Dementia Friends trained in Warwickshire; Dementia Friendly Communities e-learning developed and over 700 people trained; events to share ideas and experiences, engage with support organisations and participate in a range of activities; setting up the Warwick District Dementia Network to help improve the support; and 'Love to Move' programme led to improvements in cognitive function, coordination and carrying out daily activities more independently
- Mental Health First Aid training for community development workers and early years practitioners.
- Health & Wellbeing Champions (staff volunteers) trained across health and care organisations, and Make Every Contact Count (MECC) training to help staff signpost customers to other agencies for support
- Free flu vaccinations provided to frontline staff and the homeless
- Project started to strengthen prevention, early intervention and self-care across Warwickshire including social prescribing, health and wellbeing champions and digital access

What's next in 2019/20?
Year of Wellbeing 2019 across Coventry and Warwickshire Prevention, Early Intervention and Self Care project



What we have achieved in 2018/19?

Area of Focus 2 - Improving Housing and Wellbeing

- Housing Partnership Board helped agencies to work together to give advice, resolve queries, and support quicker hospital discharges
- Preventing Homelessness Conference held to look at the impact of housing on health and countywide homelessness challenges, including the effect of welfare reform on tenancies. Countywide Strategy now being developed with partners to help reduce homelessness
- New Hostel set up in Leamington led by WDC and Street Outreach service provided with local Mental Health Trust
- HEART (Home Environment Assessment Response Team) supported customers to remain in their homes by providing adaptations and access to grants. Two new posts introduced in hospitals to improve links to housing
- New community building at Brownsver, Rugby to support communities with adjoining GP surgery
- Preventing Homelessness Improving Lives (PHIL) project prevented 25 cases of homelessness in the Rugby area

What's next?
Housing Partnership Board work programme and Homelessness Strategy

Area of Focus 3 - Early help for vulnerable children

- Family Information Service (FIS) provided information, advice and 1:1 service supporting families and professionals working with families on areas such as finance, housing, family relationships, Special Educational Needs and Disability (SEND), parenting support and childcare. In 2018 FIS responded to 1130 telephone enquiries and 664 e-mail enquiries, attended 646 outreach events, presented to 1762 people, talked to 3600 people individually, and dealt with 159 individual enquiries. The FIS Brokerage team also gave 1:1 support to 712 families in 2018 to help access services
- Parent-Infant Mental Health - 5-year Warwickshire and Coventry Parent-Infant Mental Health & Wellbeing plan developed to help improve mental health and well-being
- outcomes for children with support in the first 1001 Critical Days (conception up to 2 years of age). Health visitor champions trained in video interactive guidance to help strengthen relationships between parents and their infants, particularly those struggling to cope, and peer support for new parents experiencing mental health challenges
- Child Sexual Exploitation (CSE) training and awareness for frontline health professionals to improve the identification and management of CSE
- Support for families by district and borough councils and third sector on budgeting, debt counselling and life skills. The Breakthrough Programme, supported by a multi agency team led by Bedworth, Rugby and Nuneaton and
- Bedworth Citizens Advice Bureau, helped over 500 out of work people tackle financial barriers to gaining and sustaining employment, accessing education, and training
- Support for carers - Nuneaton and Borough Council working with local organisations to develop support networks for carers of all ages. Health checks provided for young carers
- Early Help Strategy agreed with partners, and Children's Champions in place

What's next?
New broader service offer at Children and Family Centres





What we have achieved in 2018/19?

Area of Focus 4 - Integration and colocation of services

- Out of Hospital programme led by South Warwickshire NHS Foundation Trust (SWFT) began in April 2018 is providing services in the community and reducing pressure on A&E. Includes occupational therapy, community emergency response teams, dietetics, specialist palliative care community nursing, physiotherapy and podiatry. Place-based teams in Alcester and Leamington helping to improve end of life care, frailty and diabetes
- Successful pilot at Queensway Court, Leamington provided enhanced care for patients, with reduced hospital attendances and positive feedback, in collaboration with SWFT,

Queensway Court (staff and residents), GP practices and Warwickshire County Council

- Increased access to GP services at weekends and evenings in South Warwickshire
- Warwickshire Fire & Rescue Service started transporting people from hospital to home and to support them on arrival, with 300 trips provided to date
- HomeFirst provided more joined up approach to reablement and intermediate care services, for those who have experienced an unexpected change in health

- District and Borough councils worked in partnership with the voluntary and community sector on a range of prevention activities e.g. North Warwickshire Borough Council's Big Day out events encouraged over 4000 people to get into local green spaces with stalls and activities from local groups, businesses and organisations. Network of community hubs based across Warwick working in partnership and collaboration on a number of projects including Social Prescribing in Warwick Town

What's next?
Regular updates on Out of Hospital programme

Area of Focus 5 - Adding value to acute service design

- Support for patients provided through 'social prescribing' at GPs and in hospitals
- Maternity system improvements underway with work on family hubs, and 'Savings Babies Lives' initiative at all three maternity units
- Diabetes Prevention Programme supported people at risk of developing Type 2 diabetes. Group sessions and 1:1s sessions delivered by health and wellbeing coaches on how to prevent diabetes by healthier eating, physical activity,

problem-solving, stress-reduction and coping skills. For more information see: icshealth.co.uk/our-services/diabetes-prevention/

- Mental Health - Developments in 2018 included:
 - Development of two safe haven sites for people experiencing or at risk of a mental health crisis
 - Creative Health Alliance - to improve the availability and promotion of arts and cultural activities to improve health and wellbeing

- Parent-infant mental health & wellbeing - a multi-agency Steering Group delivering a parent infant mental health & wellbeing strategic plan, together with parents with lived experience of perinatal mental health issues
- Suicide prevention - Coventry and Warwickshire suicide prevention boards are delivering shared objectives in suicide prevention plans

What's next?
Regular updates on BHBCBV and Out of Hospital programmes





What we have achieved in 2018/19? Delivering our Statutory Duties

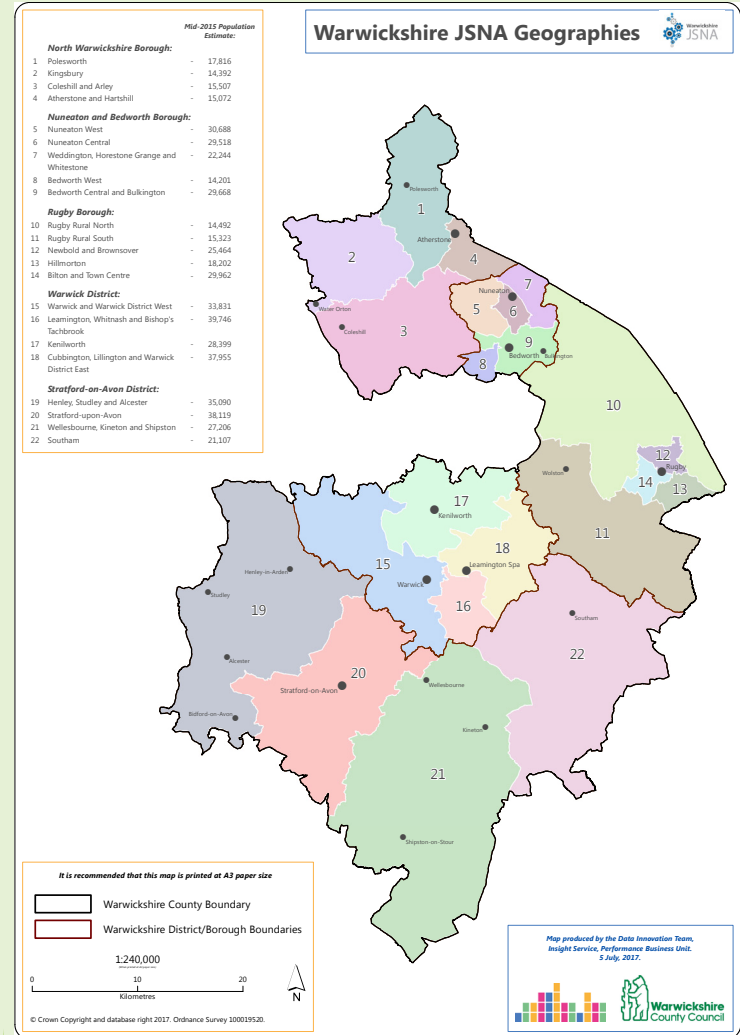
Place based Joint Strategic Needs Assessment (JSNA)

- The JSNA provides a valuable insight into the needs of our communities and the services we deliver. In 2018 we introduced a 'place-based' approach following a pilot in Atherstone to better understand health needs and inform the commissioning of services at a local level
- In 2018 needs assessments were carried out in North Warwickshire, Central Nuneaton, Rugby Town North, South Leamington, and Alcester, and reports can be found here <http://hwb.warwickshire.gov.uk/jsna-place-based-approach/>
- Recommendations are being taken forward and projects supported through Health and Wellbeing Partnerships
- South Warwickshire Health and Wellbeing Partnership awarded £79K to 10 projects to improve mental wellbeing including training of young people in mental health first aid and ambassador training,

increasing counselling provision, and providing peer group support for parents and individuals facing mental health challenges. Also projects to support people living with dementia and their carers, encourage physical activity through connecting with the natural environment and developing sporting achievements, encourage people to participate in creative activities to promote wellbeing, and provide support for families and children affected by disability

- Wave 2 of the JSNA has started in 6 more areas: Stratford upon Avon, Cubbington & Lillington/Warwick District East, Rugby & Hillmorton, Bilton & Rugby Town Centre, Bedworth West, Bedworth Central & Bulkington

*What's next?
Delivery of
Waves 2 and 3
of JSNA*





What we have achieved in 2018/19? Delivering our Statutory Duties

Pharmaceutical Needs Assessment (PNA)

- The Pharmaceutical Needs Assessment (PNA) looks at the pharmaceutical services provided in Warwickshire, including dispensing of prescriptions by community pharmacies, dispensing GPs and other providers, and other services available from community pharmacies. The last assessment reported in 2018 showed pharmacy provision was sufficient, but there were local variations. A Pharmacy Steering Group has now been formed to progress the recommendations in the report

What's next?
*Pharmacy
Steering Group
to report on
progress to
HWB Board*

Endorsing commissioning intentions

- The Commissioning Intentions of the Clinical Commissioning Groups (CCGs), Adult Services and Public Health were endorsed by the Health and Wellbeing Board in September 2018. They presented a more joined-up approach and a greater focus on prevention

What's next?
*HWB endorse
Commissioning
Intentions Sept
2019*





What we have achieved in 2018/19?

Regular Reporting Areas

Better Health, Better Care, Better Value programme

The Better Health, Better Care, Better Value programme is overseen by the Sustainability and Transformation Partnership (STP) for Coventry and Warwickshire. It is working on the following areas:

- Proactive and Preventative Care – making prevention the ‘first chapter’ of all change programmes, developing community capacity, and launching a Year of Wellbeing
- Maternity and paediatric services
- Mental health and emotional wellbeing
- Planned care
- Urgent and emergency care
- Productivity and efficiency
- Enabling projects, including estates, digital transformation, and workforce

The STP has a new independent Chair, Sir Chris Ham, and the plan is being refreshed. During 2019/20 partners will work towards the development of an Integrated Care System across Warwickshire and Coventry. This is a partnership of NHS organisations, local authorities, third sector and other partners working together to plan and commission care to improve health and wellbeing, including: tackling key challenges facing the care system; integrating services to focus on those most at risk of developing acute illness; and providing more community based services in partnership with social care, the voluntary and community sector. The local Health and Wellbeing Partnerships of Warwickshire North, Rugby and South Warwickshire will play a vital role in delivering the health and wellbeing strategy to meet the needs of local people, with a greater focus on prevention, early intervention and self-care to help people stay healthier for longer.

What's next?
*Continued reporting
on BHBCBV, and
work towards an
Integrated Care
system*





What we have achieved in 2018/19? Regular Reporting Areas

Warwickshire Cares Better Together Programme

Warwickshire Carers Better Together Programme has achieved improved performance reducing delayed transfers of care from hospitals whilst seeing increasing numbers of admissions and acuity of patients. Health and social care staff across all seven acute and community sites, along with domiciliary (home care), residential and nursing home providers, and Warwickshire Fire and Rescue Service have and continue to work together to discharge patients safely.

The programme is also working to manage and reduce increasing levels of non-elective admissions through joint prevention activity and support in the community, such as through the Integrated Community Equipment and HEART services; reducing long term admissions to residential and nursing care through improved support for carers and dementia; as well as and improving the effectiveness of reablement services by combining with the use of leading-edge assistive technology to, for example, optimise hydration and medication to reduce falls.

In 2019/20 the Programme will continue to pilot and develop new opportunities to work together to reduce pressure on the NHS and social care. Particular areas of focus are: social prescribing, housing and residential and nursing care.

What's next?
*Continue reporting
on areas of focus in
2019-20*



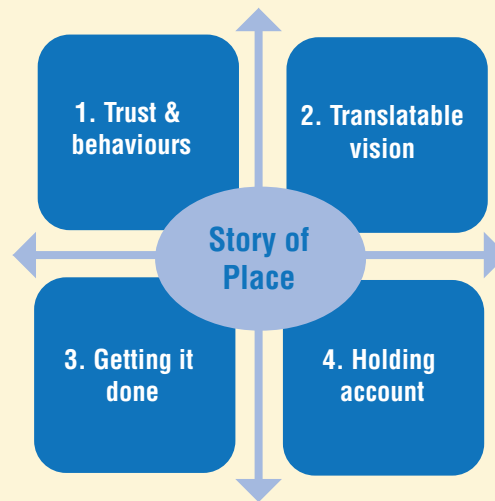
Working Together - Development Programme

In support of their role as system leaders, the Health and Wellbeing Board continues to invest in developing the conditions to enable effective partnership working. In 2018-19 it held joint development sessions with Coventry as the 'Place Forum', working together with a greater focus on prevention across Warwickshire and Coventry. It has produced a Warwickshire and Coventry Health and Care 'Place Plan', a refreshed Concordat, place system design, and provided a clear focus on prevention to improve health and wellbeing.

What's next?
 Deliver Place Plan – including Year of Wellbeing, outcomes framework and engagement approach



Concordat



Place Plan

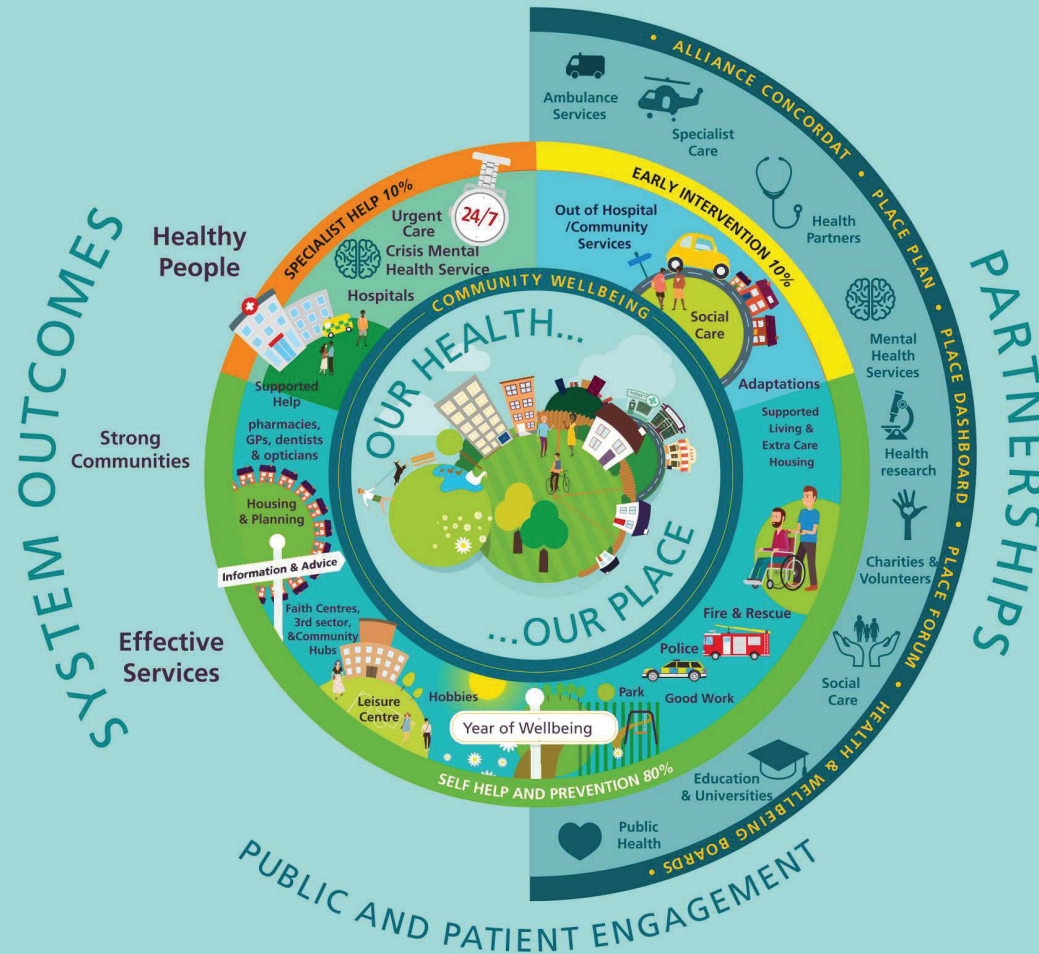


Year of Wellbeing



Working together to achieve our priorities

COVENTRY & WARWICKSHIRE





The way forward...

The Health and Wellbeing Strategy has been refreshed for 2018-20. The strategic priorities are still important:

- Promoting Independence
- Building community resilience
- Integrating and working together



Plus a continued focus in 2019/20 on...

- Prioritising prevention
- Strengthening communities
- Coordinating services
- Sharing responsibility

Looking ahead - our work programme 2019/20




Areas of Focus

The Health and Wellbeing Board will focus on specific areas to support the wider strategic priorities. For 2019/20 these are:

-  **Prioritising prevention** – with the Year of Wellbeing 2019 across Warwickshire and Coventry
-  **Strengthening communities** – with a focus on improving housing with our District and Borough Councils and early help for vulnerable children
-  **Coordinating services** – working together to provide a better service to our customers, such as through the Out of Hospital Programme
-  **Sharing responsibility** – we will commit to working together to improve the health and wellbeing of our communities, and review our plans and progress each year in our annual review



Statutory duties

The HWB Board has a number of statutory duties. In 2019/20 these will include:

-  Delivery of the place based JSNA
-  Pharmaceutical Needs Assessment – Pharmacy Steering Group to oversee progress on recommendations made in March 2018
-  Endorsement of commissioning intentions, (CCG Public Health and Adult Social Care) in September 2019





Regular reporting

In addition to the areas of focus, the HWBB will receive regular updates on key programmes:

-  Better Health, Better Care, Better Value
-  Warwickshire Cares Better Together

Development programme

The HWBB will continue to work on developing conditions to support effective partnership working. Through the Place Forum we will continue to hold joint development sessions with the Coventry HWBB and deliver the 'Place Plan', with a greater focus on prevention. Activities for 2019/20 will include:

-  Delivering the Concordat and Year of Wellbeing
-  Developing a shared outcome framework
-  Refreshing the Communications Strategy
-  Working towards an Integrated Care System

**STOP PRESS –
HWB Strategy to
be refreshed in
2020**

Partners involved



Warwickshire North
Clinical Commissioning Group



South Warwickshire
Clinical Commissioning Group



George Eliot Hospital
NHS Trust



South Warwickshire
NHS Foundation Trust



Coventry and Rugby
Clinical Commissioning Group



**University Hospitals
Coventry and Warwickshire**
NHS Trust



**Coventry and
Warwickshire Partnership**
NHS Trust



**North Warwickshire
Borough Council**



**Public Health
England**



**west midlands
police and crime
commissioner**



**Philip Seccombe
Police and Crime
Commissioner
for Warwickshire**





Glossary

A & E – Accident and Emergency

BHBCBV – Better Health, Better Care, Better Value

CAMHS – Child Adolescent Mental Health Services

CCG – Clinical Commissioning Group

DC – District Council

ICE – Integrated Care System

FIS – Family Information Service

GP – General Practitioner

HEART – Home Environment Assessment Response Team

JSNA – Joint Strategic Needs Assessment

LGA – Local Government Association

MASH – Multi Agency Safeguarding Hub

MECC – Make Every Contact Count

NHS – National Health Service

P.H.I.L – Preventing Homelessness Improving Lives

PNA – Pharmaceutical Needs Assessment

STP – Sustainability and Transformation Partnership

SEND – Special Educational Needs and Disability

SWFT – South Warwickshire Foundation Trust

WDC – Warwick District Council



Council

21 May 2019

**Annual Monitor of use of the Urgency and Call-in procedures
2018/19**

Recommendation

That the report be noted.

1.0 Introduction

The use of the Council's call-in and urgency procedures is monitored annually in accordance with Standing Order 19.1 of the Council's Constitution. This report summarises the decisions taken under the urgency procedure and the use of call-in during the 2018/19 municipal year.

2.0 Procedure for decisions to be treated as urgent.

Standing Order 18 sets out the procedure for consideration of issues requiring an urgent decision and where any delay likely to be caused by call-in would seriously prejudice the Council's or the public's interest.

This procedure requires the consent of the Chair of the relevant Overview and Scrutiny Committee (or in his/her absence the Chair of Council, or in his/her absence the Vice-Chair of Council).

The consent is given on the basis that:

- the decision cannot reasonably be deferred; and
- the decision should be treated as a matter of urgency; and
- where the proposed decision is contrary to or not wholly in accordance with the Policy Framework or Budget it is not practicable to convene a quorate meeting of the full Council.

Group Leaders are advised whenever an urgent decision is proposed and the decision (and any supporting report) is published on the Council's website and all members notified. In addition, the Leader is required to report to Council each year on the details of each decision taken under the procedure and the reasons for their urgency.

3.0 Procedure for call-in

Executive decisions (i.e. those taken by Cabinet, Cabinet Portfolio Holder or Officer Key Decisions) can be called-in for consideration by the relevant Overview and Scrutiny Committee. The Chair of the Committee or four members can call in a decision within 5 days of the publication of the decision unless the decision has been subject to the urgency procedure described at section 2 above. (The procedure for call-in is set out at Standing Order 13.) Call-in delays the implementation of a decision

and can have an impact on the speed of decision making in an authority if it is used extensively.

There has been no use of the call-in procedure in 2018/19 in Warwickshire (as demonstrated at section 6 below).

4.0 Decisions Taken under the Urgency Procedure since May 2018

4.1 Appointment of Fire & Rescue and Community Safety Portfolio Holder

On 11 June 2018 a request was made to the Leader of the Council to give approval to appoint Councillor Andy Crump to the Cabinet to the position of Fire & Rescue and Community Safety Portfolio Holder due to the personal circumstances of the current Portfolio Holder. The appointment was to be with immediate effect and until further notice.

The decision was considered to be urgent due to the critical stage in terms of the new inspection arrangements for the Fire and Rescue Service as well as discussions over future partnerships. In the interest of governance continuity, it was important to ensure the current Portfolio Holder was replaced as quickly as possible.

The Chair of Resources and Fire & Rescue Overview and Scrutiny Committee therefore gave her consent for this to be an urgent decision and the decision was approved.

4.2 Addition of Adaptation of Sydenham Children Centre Scheme to the 2018/19 Capital Programme.

On 24 October 2018, the Deputy Leader (Finance and Property) was asked to give approval to add the adaptation of Sydenham Children Centre scheme to Warwickshire County Council's 2018/19 capital programme. The total scheme estimate was £85,000 all of which is fully funded from revenue contributions.

The decision was considered to be urgent in order to allow the contractors to commence work on site on 29 October 2018, with a completion date of mid-December. The nursery provision would then be able to commence at the start of the term in January 2019.

The Chair of Resources and Fire & Rescue Overview and Scrutiny Committee therefore gave her consent for this to be an urgent decision and the decision was approved.

4.3 Approval to Submit a Bid to the Department for Education for its School Nurseries Capital Fund Programme.

On 19 November 2018, the Portfolio Holder for Education and Learning was asked to give approval to submit a bid to the School Nurseries Capital Fund Programme in order to develop early years places at St Michael's Academy in Bedworth.

St Michael's Academy closely aligns with the priorities of the fund including;

- Schools must hold a current Ofsted rating of Good or Outstanding.
- They must have at least 20% of pupils registered at the school eligible for Free School Meals in their census data from January 2018.
- Proposals should include testing and evaluating approaches aimed at closing the disadvantage gap in the early years, and boosting social mobility.
- The proposal must offer wraparound (before and after school provision)

The decision was considered to be urgent due to the tight timescales imposed by the Department for Education. The deadline for bids to be submitted was announced as the 22 November 2018.

The Chair of the Children and Young People Overview and Scrutiny Committee therefore gave his consent for this to be an urgent decision and the decision was approved.

4.4 Small Business Apprenticeship Support Programme: Making the Levy Count.

On 5 March 2019, the Leader of the Council was asked to approve the creation of the Small Business Apprenticeship Support Programme. The Council is required to pay a set levy of 0.5% of the annual employee pay bill. It has been difficult for the majority of employers to fully utilize the levy fund and it was clear that it would not be possible for the Council to make the most of the funds. The decision to make the funds available to care providers was based on the government advice that levy funds are made available to an employer's supply chain and to cover the training costs for apprenticeships in adult care provision and management.

The decision was considered to be urgent because it was needed before the launch of the scheme which had been scheduled for the 6 March 2019.

The Chair of Communities Overview and Scrutiny Committee therefore gave his consent for this to be an urgent decision and the decision was approved.

4.5 Approval of Budget Uplift for Paddox Primary School SEN Provision to the Capital Programme 2019-20

On April 26 2019, the Deputy Leader (Portfolio Holder for Finance and Property) was asked to approve an increase of £115,000 in the 2019/20 capital programme for Paddox Primary School, Rugby. In 2016, Cabinet gave approval for £300k capital funding for a Specialist Resourced Provision for primary-aged learners with special educational needs and disabilities in the Rugby area. Given the passage of time, change in original supplier, and particular circumstances at Paddox Primary School this budget has proved to be inadequate

The decision was considered to be urgent because the school is planning and preparing for a September 2019 launch date. Any further delays would cause increased costs, including abortive costs.

The Chair of Resources and Fire & Rescue Overview and Scrutiny Committee therefore gave her consent for this to be an urgent decision and the decision was approved.

4.6 Waste Consultation Responses

On April 26 2019, the Portfolio Holder for Environment and Heritage was asked to agree the responses to the Government consultation exercises and impact assessments in relation to the Resources and Waste Strategy for England which was published on 18 December 2018

The four consultations and impact assessments seeking views from industry and relevant parties on the following key areas to inform the strategy were as follows –

- Extended producer responsibility for packaging waste and the concept of full net cost recovery for local authorities
- A consistent set of materials to be collected for recycling by local authorities (including weekly separate food waste and free garden waste)
- Deposit return scheme for beverage containers for the UK
- Plastic packaging tax

The decision was considered to be urgent because of the tight timescales imposed on the County Council and Warwickshire Waste Partnership by the consultation exercise. The consultation responses were submitted on 1 May 2019.

The Chair of Communities Overview and Scrutiny Committee therefore gave his consent for this to be an urgent decision and the decision was approved.

4.7 Consultation on Warwickshire County Council's draft Joint Primary and Secondary School Fair Access Protocol 2019

On April 26 2019, the Portfolio Holder for Education and Learning was asked to approve an urgent decision in relation to consultation on Warwickshire County Council's (WCC) draft Joint Primary and Secondary School Fair Access Protocol 2019.

WCC's current Primary Fair Access Protocol has been in use since September 2017. The current Secondary Fair Access Protocol has been in use since September 2018. The draft Joint Primary and Secondary Fair Access Protocol has been updated to reflect the challenges in placing students through the protocol back into schools or into alternative provision. The consultation will be with all Primary and Secondary School Head teachers; excluding Special School Head teachers as the protocol does not apply to these schools.

The decision was considered to be urgent in order to allow the consultation period to comment on 2 May 2019.

The Chair of Children and Young People Overview and Scrutiny Committee therefore gave his permission for this to be an urgent decision and the decision was approved.

5.0 Annual Monitor of the Use of the Urgency Procedure

There have been seven instances of use of the consent to urgency procedure over the last year. This is a decrease on the figures for 2017/18.

08/9	09/10	10/11	11/12	12/13	13/14	14/15	15/16	16/17	17/18	18/19
2	5	1	3	6	8	6	5	11	8	7

6.0 Annual Monitor of the use of Call-in

There were no call-ins during the year. The number of call-ins has remained low over the last ten years as illustrated below.

08/9	09/10	10/11	11/12	12/13	13/14	14/15	15/16	16/17	17/18	18/19
3	4	2	1	1	2	2	5	1	0	0

7.0 Conclusion

The number of urgent decisions has reduced for the second year running and for 2018/2019 none were given consent to be urgent as a result of officer oversight.

This highlights the continual improvement in awareness amongst officers of the need for formal, and timely approvals.

For the second year there have been no call-ins.

8.0 Background papers

None

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The report was circulated to the following members prior to publication:

Local Member(s): None
Other members: None